OTSUKA CORPORATION

February 1, 2024

(Millions of yen)

## Full-Year of FY 2023(Jan. 2023 - Dec. 2023) Business results data

## **Outline of business results**

OTSUKA Corporation applies "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29) from the beginning of the 2022 consolidated accounting period.

### **Consolidated Net sales and Profits**

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	FY 2021	2021 FY 2022				FY 2023						
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan (Note)	Ratio to Plan(Note)	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio
Net sales	851,894	861,022	100.0%	+9,128	+1.1%	977,370	100.0%	954,000	102.4%	+116,347	+13.5%	1.12
Gross profit	176,890	184,169	21.4%	+7,278	+4.1%	203,978	20.9%	-	-	+19,809	+10.8%	1.09
Operating profit	55,827	54,768	6.4%	-1,059	-1.9%	62,959	6.4%	62,200	101.2%	+8,190	+15.0%	1.14
Ordinary profit	57,567	56,639	6.6%	-928	-1.6%	64,517	6.6%	63,400	101.8%	+7,878	+13.9%	1.13
Profit*	39,927	40,022	4.6%	+94	+0.2%	47,448	4.9%	42,700	111.1%	+7,426	+18.6%	1.10
*Profit attributable to owners of parent								(Note)Acco	ording to pla	an revised c	on July 26, 2	2023

\*Profit attributable to owners of parent Non-consolidated Net sales and Profits

(Millions of yen) FY 2021 FY 2022 FY 2023 Composition Ratio Change to Composition Ratio Plan Ratio to Difference to Last year Change to Difference to Amount Amount Amount Last year Last year (Note) Plan(Note) Last year Net sales 766,724 767,649 100.0% +925 +0.1% 869,573 100.0% 847,700 102.6% +101,923 +13.3% Gross profit 161,844 169,501 22.1% +7,656 +4.7% 187,044 21.5% +17,543 +10.4% Operating profit 48,654 48,299 6.3% -0.7% 54,600 101.3% +7,024 +14.5% -355 55,323 6.4% Ordinary profit 50.986 50.692 6.6% -294 -0.6% 56,700 101.0% +6,561 +12.9% 6.6% 57.253 Profit +544 +1.5% +6,519 +17.8% 36,087 36,631 4.8% 43,150 5.0% 39,000 110.6%

#### Quarterly change of consolidated Net sales

ar	erly change of consolid	dated Net s	sales				(Mil	lions of yen)
		FY 2021		FY 2022			FY 2023	
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
	1Q (Jan Mar.)	239,350	210,069	-29,281	-12.2%	242,609	+32,540	+15.5%
	2Q (Apr Jun.)	227,274	235,267	+7,993	+3.5%	278,447	+43,179	+18.4%
	3Q (Jul Sep.)	185,521	196,862	+11,341	+6.1%	219,001	+22,138	+11.2%
	4Q (Oct Dec.)	199,747	218,823	+19,075	+9.6%	237,312	+18,488	+8.4%

Quar	Quarterly change of consolidated Ordinary profit (Million										
		FY 2021	FY 2022				FY 2023				
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year			
	1Q (Jan Mar.)	17,238	14,338	-2,899	-16.8%	17,431	+3,092	+21.6%			
	2Q (Apr Jun.)	17,007	17,408	+401	+2.4%	20,192	+2,784	+16.0%			
	3Q (Jul Sep.)	9,245	9,795	+549	+5.9%	11,222	+1,427	+14.6%			
	4Q (Oct Dec.)	14,075	15,096	+1,020	+7.3%	15,671	+574	+3.8%			

## Consolidated Net sales by segments

ons	olidated Net sales by segments					-			(Milli	ions of yen)
		FY 2021	FY 2021 FY 2022				FY 2023			
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
Ē	System Integration business	523,609	541,671	62.9%	+18,061	+3.4%	630,185	64.5%	+88,513	+16.3%
	Service and Support business	328,284	319,350	37.1%	-8,933	-2.7%	347,185	35.5%	+27,834	+8.7%

## Non-consolidated Net sales and Gross profit by segments

-consolidated Net s	consolidated Net sales and Gross profit by segments (Millions of ye										
	FY 2021		FY 2	022			FY 2	2023			
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
Net sales	System Integration	441,320	451,649	58.8%	+10,328	+2.3%	525,875	60.5%	+74,226	+16.4%	
ivel sales	Service and Support	325,403	316,000	41.2%	-9,402	-2.9%	343,698	39.5%	+27,697	+8.8%	
Gross profit	System Integration	84,758	88,628	52.3%	+3,869	+4.6%	99,350	53.1%	+10,721	+12.1%	
Gross prolit	Service and Support	77,085	80,872	47.7%	+3,786	+4.9%	87,694	46.9%	+6,822	+8.4%	

#### Non-consolidated Net sales by 4 segments

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		FY 2021	FY 2022				FY 2023			
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
System Integration	SI related products	390,621	401,001	52.2%	+10,379	+2.7%	467,764	53.8%	+66,763	+16.6%
business	Custom-made software etc.	50,699	50,648	6.6%	-51	-0.1%	58,110	6.7%	+7,462	+14.7%
Service and Support	Supplies	162,706	171,307	22.3%	+8,601	+5.3%	185,502	21.3%	+14,194	+8.3%
business	Maintenance, etc.	162,697	144,692	18.8%	-18,004	-11.1%	158,195	18.2%	+13,502	+9.3%

(Note)According to plan revised on July 26, 2023

(Millions of yen)

# Full-Year of FY 2023(Jan. 2023 - Dec. 2023) Business results data

Cons	Consolidated Cash flows (Millions of yer										
	/	FY	FY	FY							
		2021	2022	2023							
	C/F from operating	57,873	29,196	71,649							
	C/F from investing	-9,160	-8,355	-21,473							
	C/F from financing	-21,957	-23,307	-23,839							
	Cash and cash equivalents at end of period	205,746	203,274	229,615							

# Consolidated Equity, Interest-bearing debt, ROE and ROA

	FY	FY	FY	(Millions of yen)
	2021	2022	2023	
Equity	298,743	319,388	343,112	
Interest-bearing debt	8,851	8,441	8,188	
Total assets	486,254	523,016	561,805	
Equity ratio	61.4%	61.1%	61.1%	
Interest-bearing debt ratio	1.8%	1.6%	1.5%	
ROE	13.86%	12.95%	14.32%	
ROA	11.88%	11.02%	11.83%	

Non-consolidated Key strate	gic busine	ss				(Mil	lions of yen)
	FY 2021	FY 2022				FY 2023	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
"tanomail"	173,528	183,172	+9,643	+5.6%	198,134	+14,962	+8.2%
SMILE	11,345	13,078	+1,733	+15.3%	15,952	+2,873	+22.0%
ODS	55,084	56,260	+1,175	+2.1%	56,896	+635	+1.1%
OSM	85,769	87,070	+1,300	+1.5%	108,025	+20,955	+24.1%
<as numbe<="" reference:="" td=""><td>r of Sales&gt;</td><td></td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	r of Sales>						(Units)
Copier	37,039	36,697	-342	-0.9%	36,356	-341	-0.9%
(of which color copier)	36,249	36,035	-214	-0.6%	35,543	-492	-1.4%
Server	24,606	21,726	-2,880	-11.7%	21,537	-189	-0.9%
PC	1,449,698	1,068,321	-381,377	-26.3%	1,161,417	+93,096	+8.7%
Client Total	1,624,893	1,150,133	-474,760	-29.2%	1,213,089	+62,956	+5.5%

# Future Plans

Plans of consolidated Ne	t sales and	profits
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of consolidated Net sales and profits (Millions of y										
$\langle$	FY 2022	FY 2	2023	FY 2024						
	(Result)	(Result)		(Pla	an)					
	Amount	Amount	Change to Last year	Amount	Change to Last year					
Net sales	861,022	977,370	+13.5%	1,026,000	+5.0%					
Operating profit	54,768	62,959	+15.0%	68,500	+8.8%					
Ordinary profit	56,639	64,517	+13.9%	69,000	+6.9%					
Profit*	40,022	47,448	+18.6%	47,670	+0.5%					

\*Profit attributable to owners of parent

Plans of consolidated Net sales by segments (Millions of										
	/	FY 2022	FY 2	2023	FY 2	024				
		(Result) (Result)			(Pla	an)				
		Amount	Amount	Change to	Amount	Change to				
	/	Amount Amount Last year		Last year	Amount	Last year				
	System Integration	541,671	630,185	+16.3%	657,800	+4.4%				
	Service and Support	319,350	347,185	+8.7%	368,200	+6.1%				