

**Financial Report for the Third Quarter of  
the Fiscal Year Ending December 31, 2007 (Consolidated)**

**OTSUKA CORPORATION (URL: <http://www.otsuka-shokai.co.jp>)**

Listing: The First Section of Tokyo Stock Exchange, Code 4768

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(All amounts less than one million yen are rounded down)

**1. Financial Results for the Third Quarter of the Fiscal Year 2007 (From January 1, 2007 to  
September 30, 2007)**

**(1) Results of operations** (Percentages indicate changes from the same period of the previous year)

	Net sales	Operating income	Recurring profit	Net income
	Millions of yen	%	Millions of yen	%
3rd Quarter FY2007	351,153	7.9	22,170	15.1
3rd Quarter FY2006	325,536	6.5	19,267	19.3
Fiscal Year 2006	433,617	—	26,158	—
			26,494	—
			15,621	—

	Net income per share	Diluted net income per share
3rd Quarter FY2007	yen 446.61	yen 446.60
3rd Quarter FY2006	368.97	—
Fiscal Year 2006	494.30	—

**(2) Financial position**

	Total assets	Net assets	Equity ratio	Net assets per share
September 30, 2007	Millions of yen 193,997	Millions of yen 84,047	% 42.7	yen 2,618.88
September 30, 2006	185,618	71,047	37.2	2,183.21
December 31, 2006	189,357	73,414	38.5	2,305.15

**(3) Cash flows**

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
3rd Quarter FY2007	Millions of yen 13,282	Millions of yen (3,114)	Millions of yen (4,215)	Millions of yen 24,226
3rd Quarter FY2006	3,914	(5,726)	(564)	11,512
Fiscal Year 2006	13,909	(7,161)	(1,250)	18,305

## **2. Financial Forecasts for the Fiscal Year 2007 (From January 1, 2007 to December 31, 2007)**

We have revised our financial forecasts announced on August 23, 2007.

(Percentages indicate changes over the same period in the prior fiscal year)

	Net sales		Operating income		Recurring profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Full-Year	466,200	7.5	29,600	13.2	30,000	13.2

	Net income		Net income per share	
	Millions of yen	%	yen	
Full-Year	17,660	13.1	558.82	

Note: The above forecasts are based on the information available as of the date on which these materials were released. Actual results are subject to change due to various future events and may differ from these figures.

### **3. Others**

- (1) Changes in significant subsidiaries during the period (resulting in a change in scope of consolidation): No
- (2) Adoption of simplified accounting method: Yes
- (3) Change in accounting method from the most recent fiscal year: No

**\*This financial report is an abridged translation from the Japanese "zaimu gyoseki no gaikyo (Outline of Financial Results)," which has been prepared in accordance with accounting principles generally accepted in Japan, for reference purpose only.**

## Consolidated Balance Sheets

(Millions of yen)

	Third Quarter FY2006 (As of Sep.30, 2006)		Third Quarter FY2007 (As of Sep.30, 2007)		Increase (Decrease)		Fiscal Year 2006 (As of Dec. 31, 2006)	
	Amount	% of Total	Amount	% of Total	Amount	Change	Amount	% of Total
<b>Assets</b>		%		%		%		%
<b>Current assets</b>	<b>110,284</b>	59.4	<b>124,464</b>	64.2	<b>14,180</b>	12.9	<b>116,232</b>	61.4
Cash and time deposits	11,628		23,640		12,012		18,421	
Notes and accounts receivable	66,461		70,428		3,967		69,259	
Inventories	20,389		17,690		(2,699)		16,561	
Others	11,805		12,705		899		11,989	
<b>Fixed assets</b>	<b>75,333</b>	40.6	<b>69,532</b>	35.8	<b>(5,801)</b>	(7.7)	<b>73,124</b>	38.6
Tangible fixed assets	52,641		50,583		(2,058)		52,051	
Intangible fixed assets	4,708		4,589		(119)		4,611	
Investments and other assets	17,983		14,358		(3,624)		16,461	
<b>Total assets</b>	<b>185,618</b>	100.0	<b>193,997</b>	100.0	<b>8,378</b>	4.5	<b>189,357</b>	100.0
<b>Liabilities</b>								
<b>Current liabilities</b>	<b>101,424</b>	54.6	<b>103,569</b>	53.4	<b>2,144</b>	2.1	<b>104,279</b>	55.1
Notes and accounts payable	68,143		68,766		623		70,036	
Short-term bank loans	8,912		7,464		(1,448)		8,272	
Others	24,368		27,338		2,969		25,970	
<b>Fixed liabilities</b>	<b>13,146</b>	7.1	<b>6,380</b>	3.3	<b>(6,765)</b>	(51.5)	<b>11,663</b>	6.1
Long-term bank loans	3,624		2,640		(984)		2,581	
Reserve for employees' retirement benefits	8,584		1,301		(7,283)		8,107	
Others	936		2,439		1,502		973	
<b>Total liabilities</b>	<b>114,570</b>	61.7	<b>109,950</b>	56.7	<b>(4,620)</b>	(4.0)	<b>115,942</b>	61.2
<b>Net assets</b>								
<b>Owners' equity</b>	<b>82,673</b>	44.5	<b>97,156</b>	50.1	<b>14,483</b>	17.5	<b>86,632</b>	45.8
Common stock	10,374	5.6	10,374	5.4	—	—	10,374	5.5
Capital surplus	16,254	8.7	16,254	8.4	—	—	16,254	8.6
Retained earnings	56,159	30.2	70,646	36.4	14,487	25.8	60,120	31.8
Treasury stock	(115)	(0.0)	(119)	(0.1)	(3)	—	(117)	(0.1)
<b>Valuation and translation adjustments</b>	<b>(13,678)</b>	(7.3)	<b>(14,394)</b>	(7.4)	<b>(716)</b>	—	<b>(13,784)</b>	(7.3)
Unrealized gains on investment securities	1,900	1.0	1,246	0.6	(653)	(34.4)	1,779	0.9
Deferred losses on hedges	(1)	(0.0)	—	—	1	—	(0)	(0.0)
Revaluation difference on land	(15,500)	(8.3)	(15,574)	(8.0)	(74)	—	(15,500)	(8.2)
Foreign currency translation adjustments	(77)	(0.0)	(66)	(0.0)	10	—	(63)	(0.0)
<b>Share subscription rights</b>	—	—	<b>5</b>	0.0	<b>5</b>	—	—	—
<b>Minority interests</b>	<b>2,053</b>	1.1	<b>1,279</b>	0.6	<b>(773)</b>	(37.7)	<b>566</b>	0.3
<b>Total net assets</b>	<b>71,047</b>	38.3	<b>84,047</b>	43.3	<b>12,999</b>	18.3	<b>73,414</b>	38.8
<b>Total liabilities and net assets</b>	<b>185,618</b>	100.0	<b>193,997</b>	100.0	<b>8,378</b>	4.5	<b>189,357</b>	100.0

## Consolidated Statements of Income

(Millions of yen)

	Third Quarter FY2006 (From Jan. 1 to Sep. 30, 2006)		Third Quarter FY2007 (From Jan. 1 to Sep. 30, 2007)		Increase (Decrease)		Fiscal Year 2006 (From Jan. 1 to Dec. 31, 2006)	
	Amount	Ratio to Net sales	Amount	Ratio to Net sales	Amount	Change	Amount	Ratio to Net sales
<b>Net sales</b>	<b>325,536</b>	100.0	<b>351,153</b>	100.0	<b>25,616</b>	7.9	<b>433,617</b>	100.0
<b>Cost of sales</b>	<b>248,870</b>	76.5	<b>269,362</b>	76.7	<b>20,492</b>	8.2	<b>330,173</b>	76.2
Gross profit	76,666	23.5	81,790	23.3	5,124	6.7	103,444	23.8
<b>Selling, general and administrative expenses</b>	<b>57,399</b>	17.6	<b>59,620</b>	17.0	<b>2,221</b>	3.9	<b>77,286</b>	17.8
Operating income	19,267	5.9	22,170	6.3	2,903	15.1	26,158	6.0
<b>Non-operating income</b>	<b>390</b>	0.1	<b>455</b>	0.1	<b>64</b>	16.6	<b>511</b>	0.1
<b>Non-operating expenses</b>	<b>135</b>	0.0	<b>113</b>	0.0	<b>(21)</b>	(15.8)	<b>175</b>	0.0
Recurring profit	19,522	6.0	22,511	6.4	2,989	15.3	26,494	6.1
<b>Extraordinary gains</b>	<b>405</b>	0.1	<b>4,443</b>	1.3	<b>4,038</b>	996.7	<b>393</b>	0.1
<b>Extraordinary losses</b>	<b>319</b>	0.1	<b>1,273</b>	0.4	<b>954</b>	298.6	<b>537</b>	0.1
Income before income taxes and minority interests	19,607	6.0	25,681	7.3	6,073	31.0	26,350	6.1
Income taxes	7,875	2.4	11,388	3.2	3,512	44.6	10,665	2.5
Minority interests	71	0.0	178	0.1	107	149.8	63	0.0
<b>Net income</b>	<b>11,660</b>	3.6	<b>14,113</b>	4.0	<b>2,453</b>	21.0	<b>15,621</b>	3.6

## **Consolidated Statements of Changes in Net Assets**

Third Quarter of Fiscal Year 2006 (From January 1, 2006 to September 30, 2006) (Millions of yen)

	Owners' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total owners' equity
Balance as of December 31, 2005	10,374	16,254	46,941	(113)	73,457
Changes during the third quarter FY2006					
Dividends from surplus			(2,370)		(2,370)
Net income			11,660		11,660
Reversal of revaluation difference on land			(72)		(72)
Purchase of treasury stock				(2)	(2)
Net changes during the third quarter FY2006 other than owners' equity					
Total changes during the third quarter FY2006	—	—	9,217	(2)	9,215
Balance as of September 30, 2006	10,374	16,254	56,159	(115)	82,673

(Millions of yen)

	Valuation and translation adjustments					Minority interests	Total net assets
	Unrealized gains on investment securities	Deferred losses on hedges	Revaluation difference on land	Foreign currency translation adjustments	Total valuation and translation adjustments		
Balance as of December 31, 2005	1,109	—	(15,572)	(74)	(14,537)	1,359	60,279
Changes during the third quarter FY2006							
Dividends from surplus							(2,370)
Net income							11,660
Reversal of revaluation difference on land							(72)
Purchase of treasury stock							(2)
Net changes during the third quarter FY2006 other than owners' equity	790	(1)	72	(3)	858	693	1,552
Total changes during the third quarter FY2006	790	(1)	72	(3)	858	693	10,767
Balance as of September 30, 2006	1,900	(1)	(15,500)	(77)	(13,678)	2,053	71,047

## **Consolidated Statements of Changes in Net Assets**

Third Quarter of Fiscal Year 2007 (From January 1, 2007 to September 30, 2007) (Millions of yen)

	Owners' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total owners' equity
Balance as of December 31, 2006	10,374	16,254	60,120	(117)	86,632
Changes during the third quarter FY2007					
Dividends from surplus			(3,634)		(3,634)
Net income			14,113		14,113
Reversal of revaluation difference on land			74		74
Purchase of treasury stock				(2)	(2)
Others			(27)		(27)
Net changes during the third quarter FY2007 other than owners' equity					
Total changes during the third quarter FY2007	—	—	10,526	(2)	10,524
Balance as of September 30, 2007	10,374	16,254	70,646	(119)	97,156

(Millions of yen)

	Valuation and translation adjustments					Share subscription rights	Minority interests	Total net assets
	Unrealized gains on investment securities	Deferred losses on hedges	Revaluation difference on land	Foreign currency translation adjustments	Total valuation and translation adjustments			
Balance as of December 31, 2006	1,779	(0)	(15,500)	(63)	(13,784)	—	566	73,414
Changes during the third quarter FY2007								
Dividends from surplus								(3,634)
Net income								14,113
Reversal of revaluation difference on land								74
Purchase of treasury stock								(2)
Others								(27)
Net changes during the third quarter FY2007 other than owners' equity	(533)	0	(74)	(2)	(610)	5	713	108
Total changes during the third quarter FY2007	(533)	0	(74)	(2)	(610)	5	713	10,632
Balance as of September 30, 2007	1,246	—	(15,574)	(66)	(14,394)	5	1,279	84,047

## **Consolidated Statements of Changes in Net Assets**

Fiscal Year 2006 (From January 1, 2006 to December 31, 2006) (Millions of yen)

	Owners' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total owners' equity
Balance as of December 31, 2005	10,374	16,254	46,941	(113)	73,457
Changes during FY2006					
Dividends from surplus			(2,370)		(2,370)
Net income			15,621		15,621
Reversal of revaluation difference on land			(72)		(72)
Purchase of treasury stock				(3)	(3)
Net changes during FY2006 other than owners' equity					
Total changes during FY2006	—	—	13,178	(3)	13,174
Balance as of December 31, 2006	10,374	16,254	60,120	(117)	86,632

(Millions of yen)

	Valuation and translation adjustments					Minority interests	Total net assets
	Unrealized gains on investment securities	Deferred losses on hedges	Revaluation difference on land	Foreign currency translation adjustments	Total valuation and translation adjustments		
Balance as of December 31, 2005	1,109	—	(15,572)	(74)	(14,537)	1,359	60,279
Changes during FY2006							
Dividends from surplus							(2,370)
Net income							15,621
Reversal of revaluation difference on land							(72)
Purchase of treasury stock							(3)
Net changes during FY2006 other than owners' equity	670	(0)	72	10	752	(793)	(40)
Total changes during FY2006	670	(0)	72	10	752	(793)	13,134
Balance as of December 31, 2006	1,779	(0)	(15,500)	(63)	(13,784)	566	73,414

## Consolidated Statements of Cash Flows

(Millions of yen)

	Third Quarter FY2006 (From Jan. 1 to Sep. 30, 2006)	Third Quarter FY2007 (From Jan. 1 to Sep. 30, 2007)	Increase (Decrease)	Fiscal Year 2006 (From Jan. 1 to Dec. 31, 2006)
	Amount	Amount	Amount	Amount
<b>Cash flows from operating activities</b>				
Income before income taxes and minority interests	19,607	25,681	6,073	26,350
Depreciation and amortization	4,311	3,906	(404)	5,883
Increase (decrease) in reserve for employees' retirement benefits	(1,242)	(5,767)	(4,524)	(1,666)
(Increase) decrease in notes and accounts receivable	(7,820)	(1,398)	6,422	(11,090)
(Increase) decrease in inventories	(3,737)	(1,138)	2,599	(113)
Increase (decrease) in notes and accounts payable	4,042	(1,266)	(5,309)	5,961
Others	526	3,504	2,978	393
Subtotal	15,686	23,520	7,833	25,719
Income taxes paid	(11,783)	(10,284)	1,499	(11,787)
Others	10	46	35	(22)
Net cash provided by operating activities	3,914	13,282	9,368	13,909
<b>Cash flows from investing activities</b>				
Payments for acquisition of tangible fixed assets	(1,795)	(2,044)	(249)	(2,253)
Payments for software development	(1,476)	(1,709)	(232)	(2,146)
Payments for purchase of investments in securities	(2,482)	(160)	2,322	(2,486)
Others	27	799	771	(275)
Net cash used in investing activities	(5,726)	(3,114)	2,611	(7,161)
<b>Cash flows from financing activities</b>				
Increase (decrease) in short-term bank loans, net	540	(350)	(890)	50
Proceeds from long-term bank loans	1,000	200	(800)	1,000
Repayments of long-term bank loans	(698)	(599)	99	(891)
Cash dividends paid	(2,368)	(3,629)	(1,261)	(2,370)
Others	962	164	(798)	961
Net cash used in financing activities	(564)	(4,215)	(3,650)	(1,250)
<b>Effect of exchange rate changes on cash and cash equivalents</b>	(1)	(31)	(29)	7
<b>Net increase (decrease) in cash and cash equivalents</b>	(2,378)	5,920	8,299	5,504
<b>Cash and cash equivalents at beginning of period</b>	13,891	18,305	4,414	13,891
<b>Decrease in cash and cash equivalents due to exclusion of subsidiaries from scope of consolidation</b>	—	—	—	(1,090)
<b>Cash and cash equivalents at end of period</b>	11,512	24,226	12,713	18,305

## **Segment Information**

### **Information by Business Segment**

Third Quarter of Fiscal Year 2006 (From January 1, 2006 to September 30, 2006)

(Millions of yen)

	System Integration business	Service and Support business	Other business	Total	Elimination or corporate	Consolidated total
Net sales						
Outside customers	200,168	124,240	1,127	325,536	–	325,536
Inter-segment sales/transfers	91	162	1,962	2,216	(2,216)	–
Total	200,259	124,403	3,089	327,753	(2,216)	325,536
Costs and expenses	184,980	115,353	3,006	303,340	2,928	306,269
Operating income	15,279	9,050	82	24,412	(5,144)	19,267

Third Quarter of Fiscal Year 2007 (From January 1, 2007 to September 30, 2007)

(Millions of yen)

	System Integration business	Service and Support business	Other business	Total	Elimination or corporate	Consolidated total
Net sales						
Outside customers	211,173	138,382	1,598	351,153	–	351,153
Inter-segment sales/transfers	61	204	1,795	2,061	(2,061)	–
Total	211,234	138,586	3,394	353,215	(2,061)	351,153
Costs and expenses	193,419	128,812	3,341	325,573	3,410	328,983
Operating income	17,815	9,774	52	27,641	(5,471)	22,170

Fiscal Year 2006 (From January 1, 2006 to December 31, 2006)

(Millions of yen)

	System Integration business	Service and Support business	Other business	Total	Elimination or corporate	Consolidated total
Net sales						
Outside customers	263,425	168,701	1,490	433,617	–	433,617
Inter-segment sales/transfers	106	234	2,505	2,845	(2,845)	–
Total	263,531	168,935	3,996	436,463	(2,845)	433,617
Costs and expenses	242,772	156,731	3,915	403,419	4,039	407,459
Operating income	20,758	12,204	80	33,044	(6,885)	26,158