



Fiscal year ending December 2011

First three months

(January – March)

Business Results

April 28, 2011

OTSUKA CORPORATION

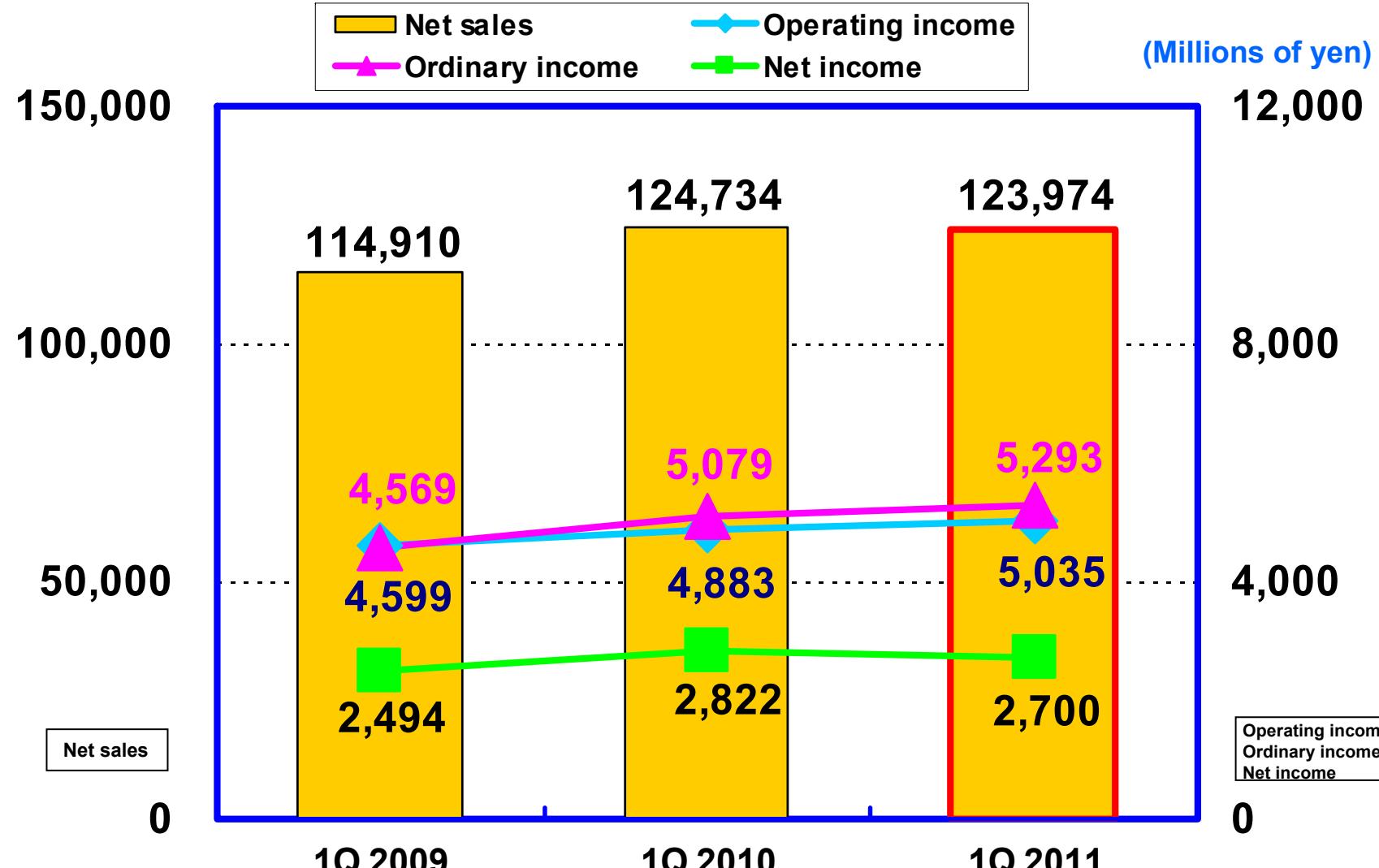
Summary of Business Results, January - March, 2011

(Millions of yen)

| | Consolidated | | Non-Consolidated | |
|------------------|--------------|------------------------|------------------|------------------------|
| | Amount | Change to Last year | Amount | Change to Last year |
| Net sales | 123,974 | -0.6% | 114,998 | -1.1% |
| Operating income | 5,035 | +3.1% | 4,394 | +0.5% |
| Ordinary income | 5,293 | +4.2% | 4,615 | +0.4% |
| Net income | 2,700 | -4.3% | 2,347 | -8.5% |

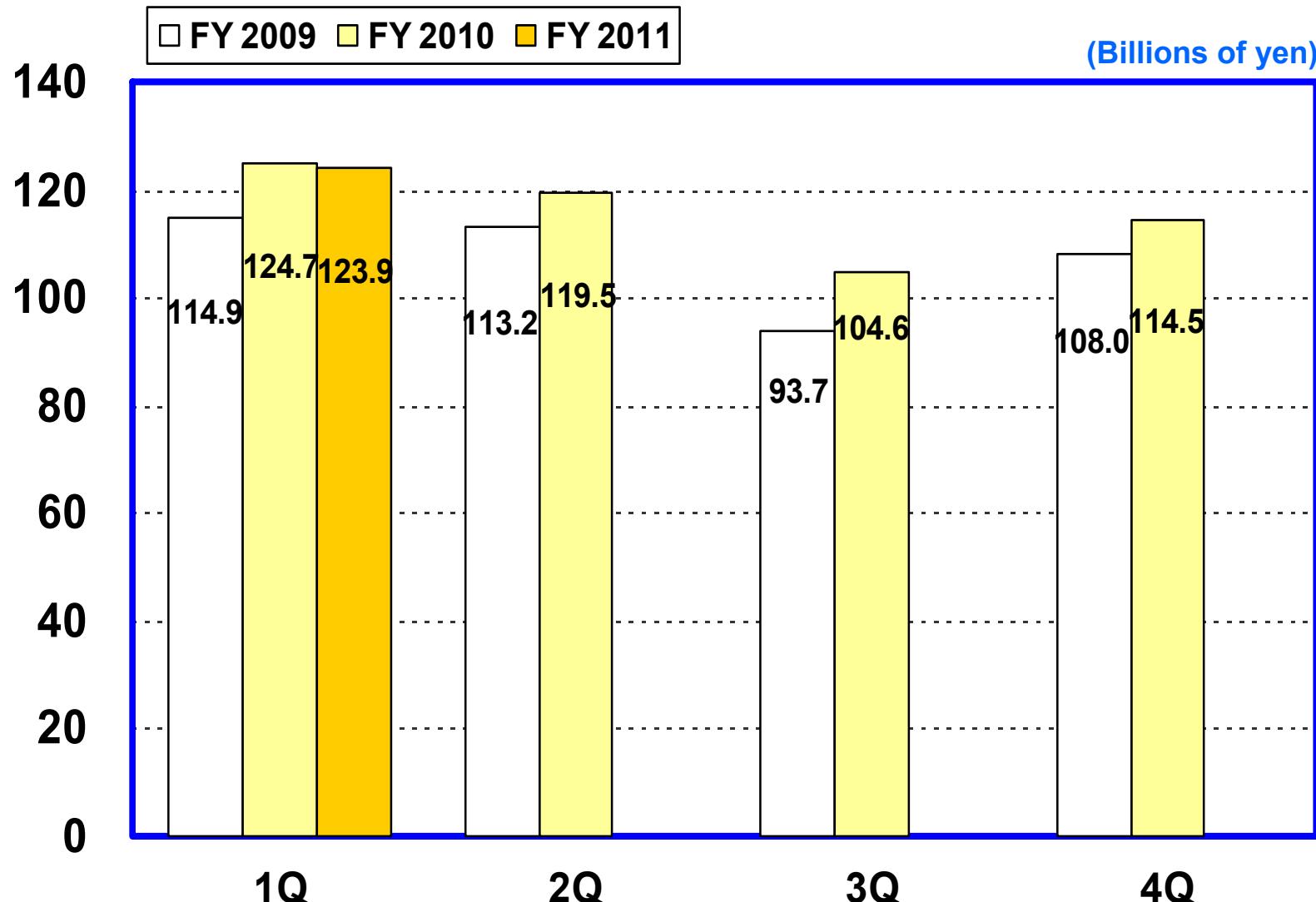
Consolidated

Net sales and Profits



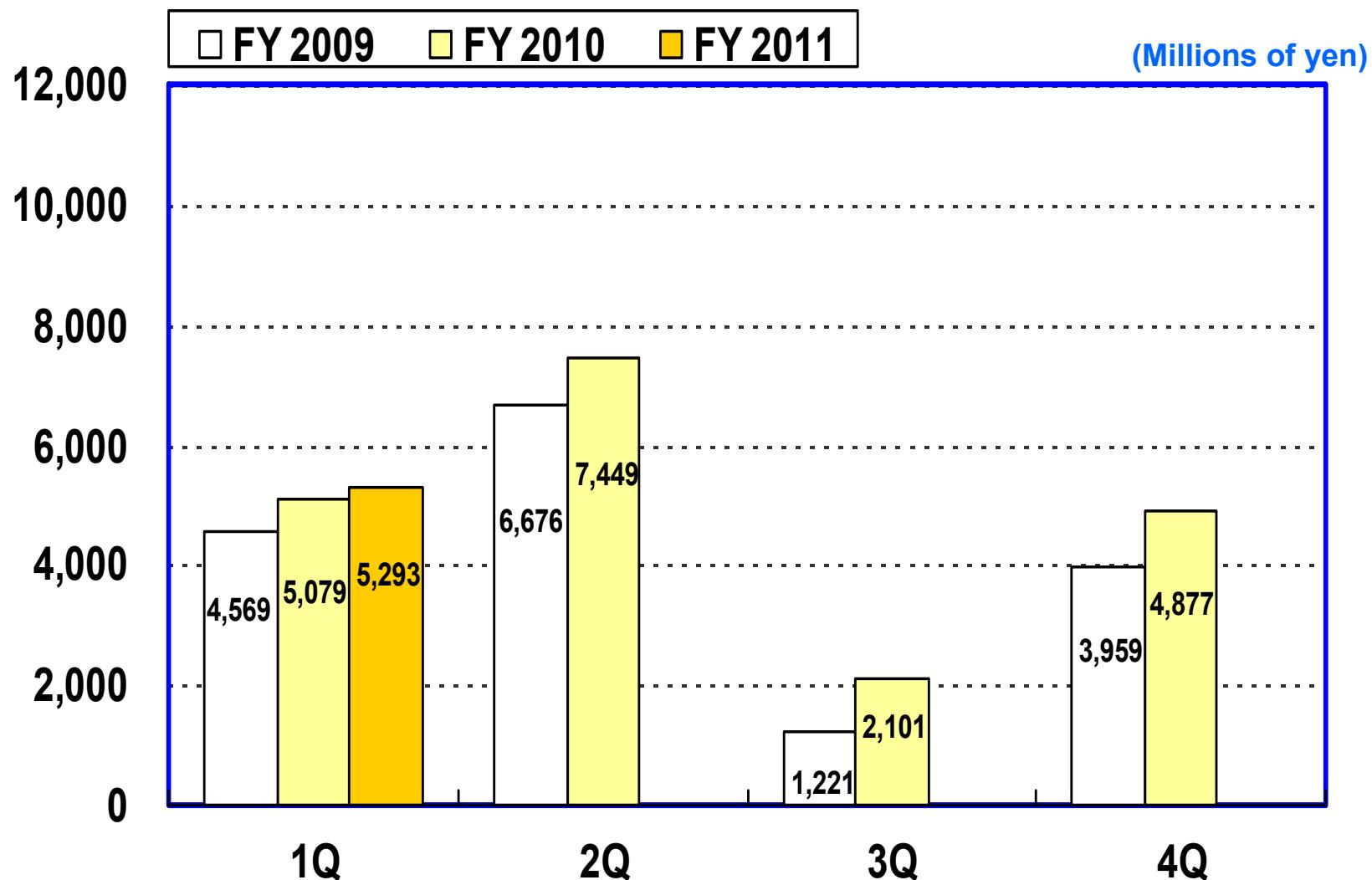
Consolidated

Quarterly change of Net sales



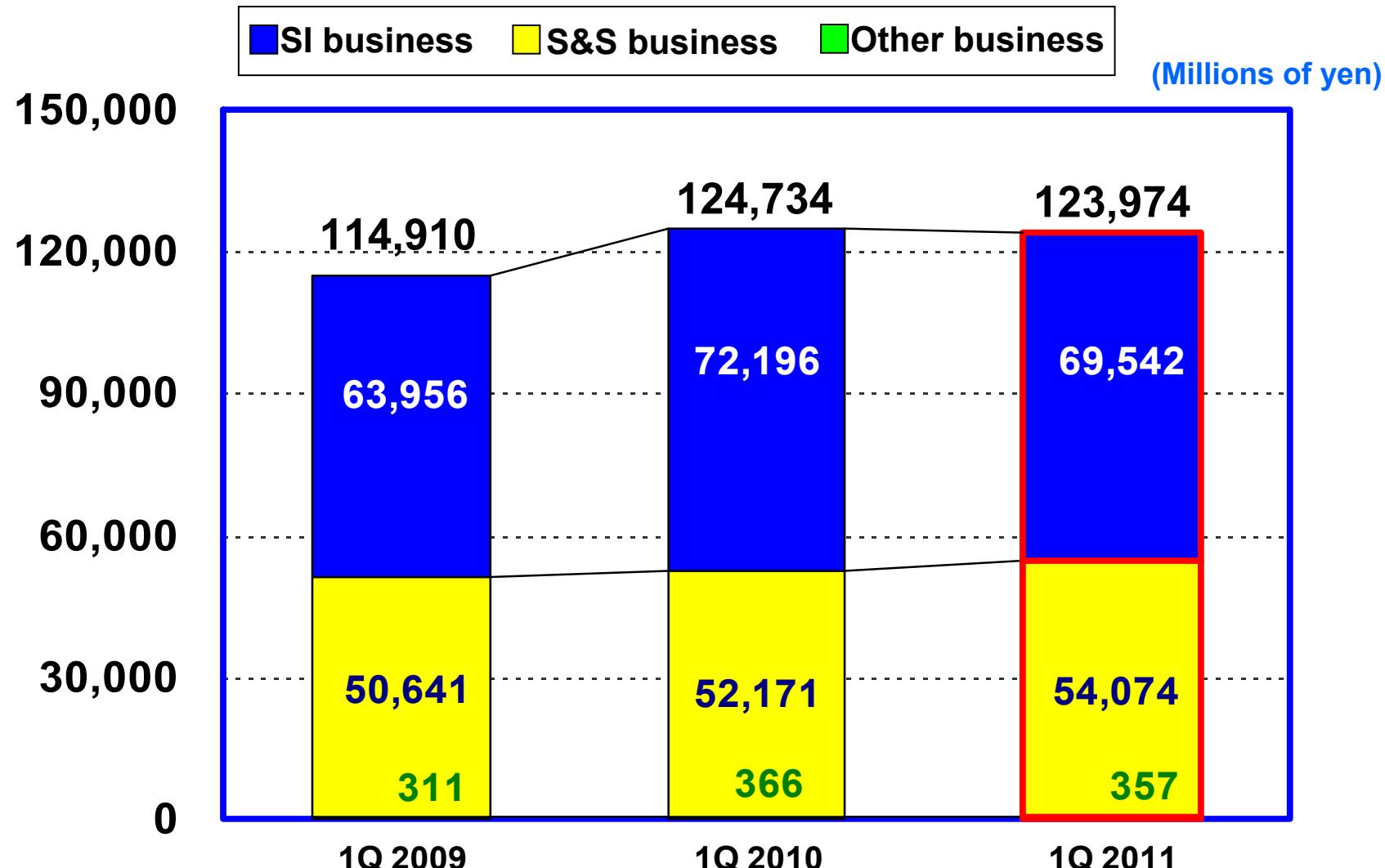
Consolidated

Quarterly change of Ordinary income



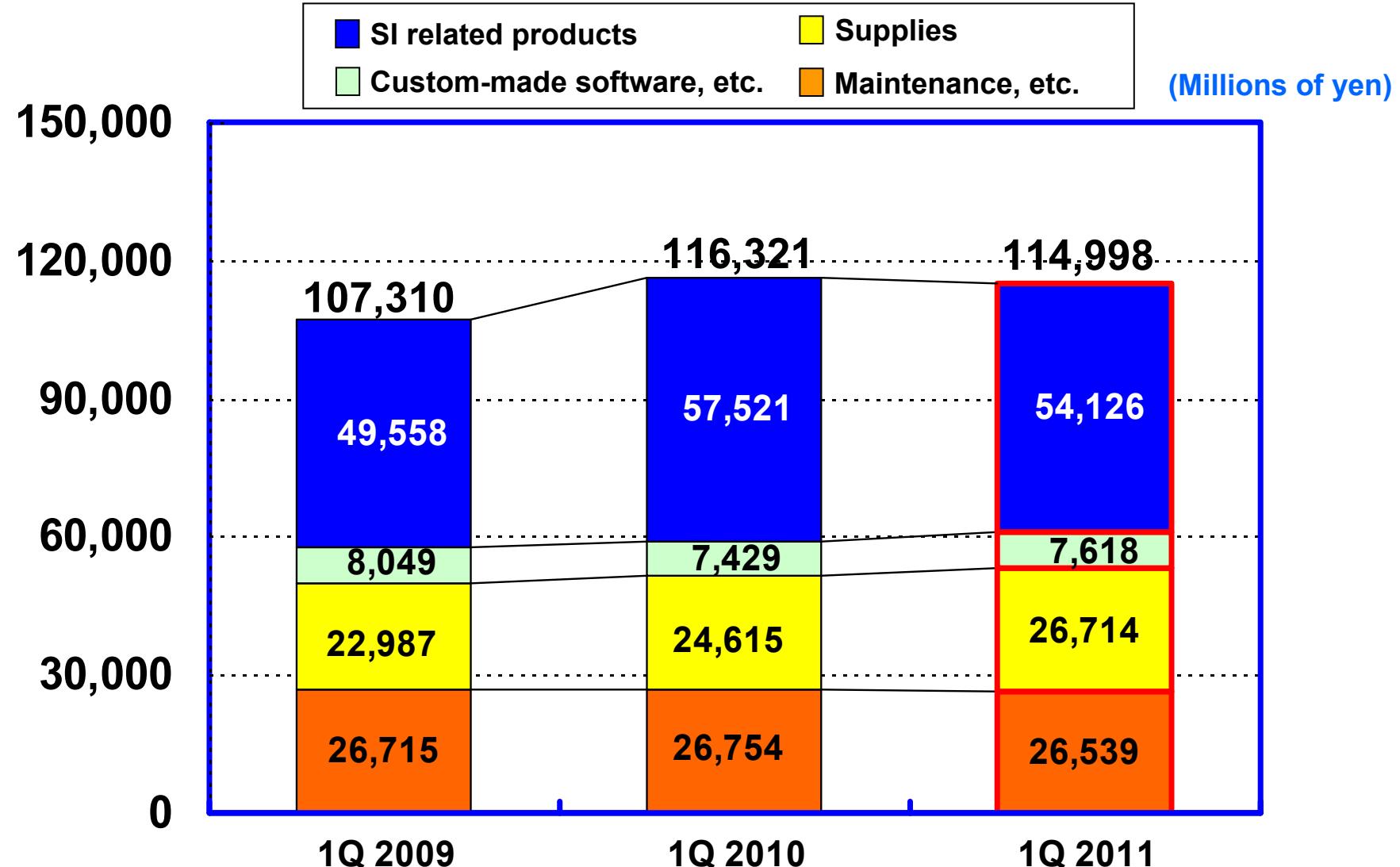
Consolidated

Net sales by segments



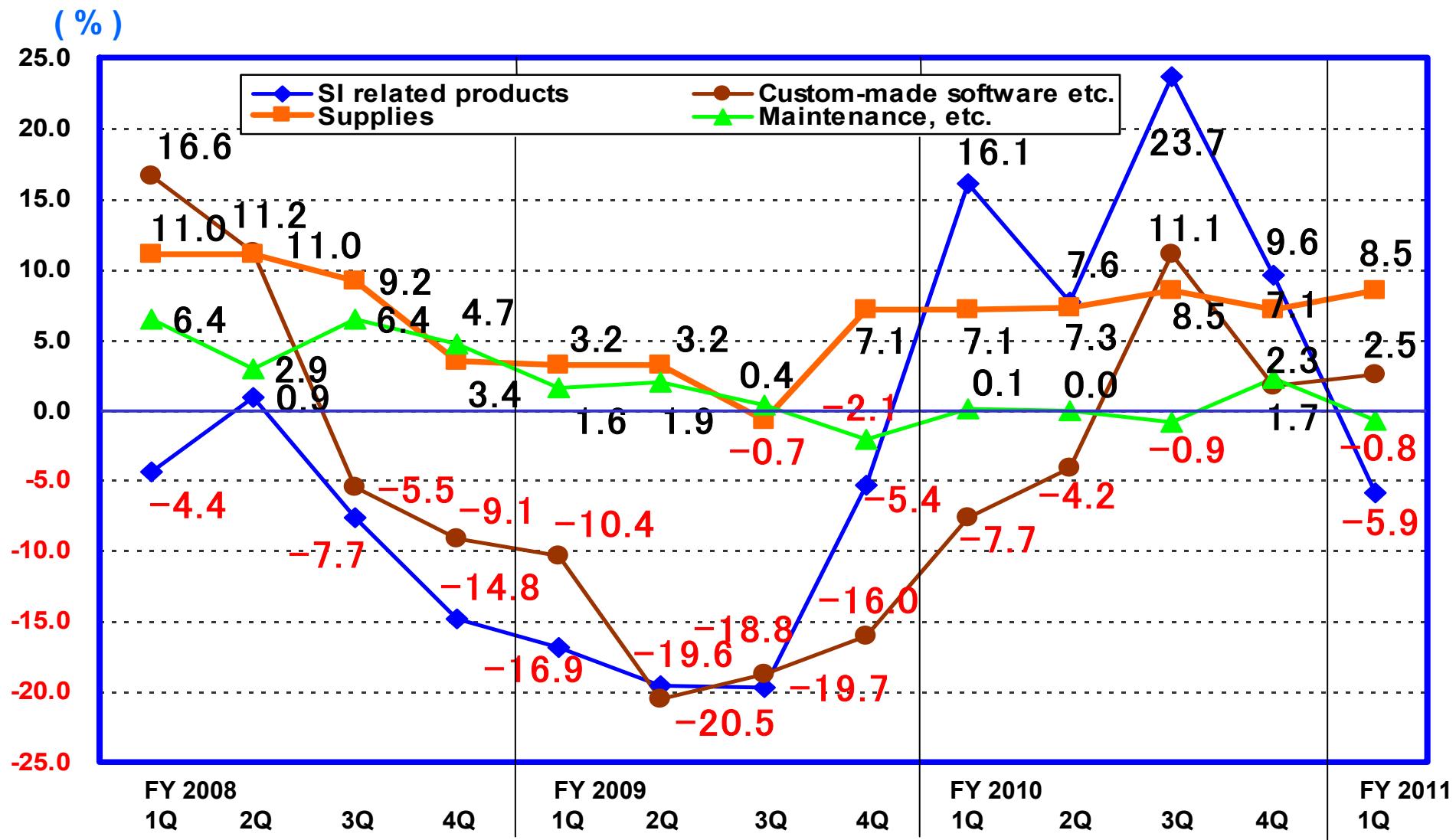
Non-
Consolidated

Net sales by 4 segments



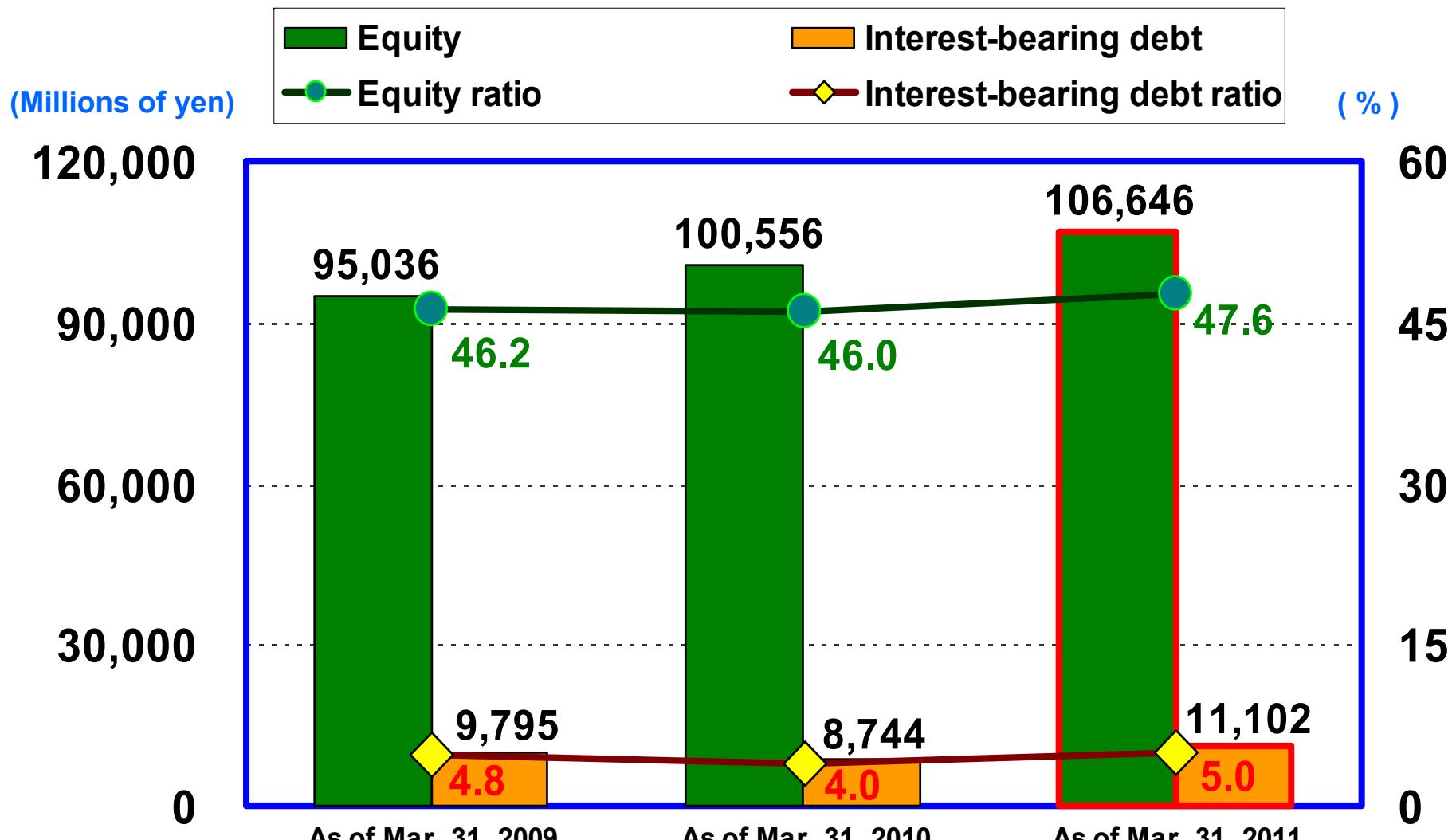
Non-
Consolidated

Quarterly Net Sales by 4 segments (% change year-on-year)



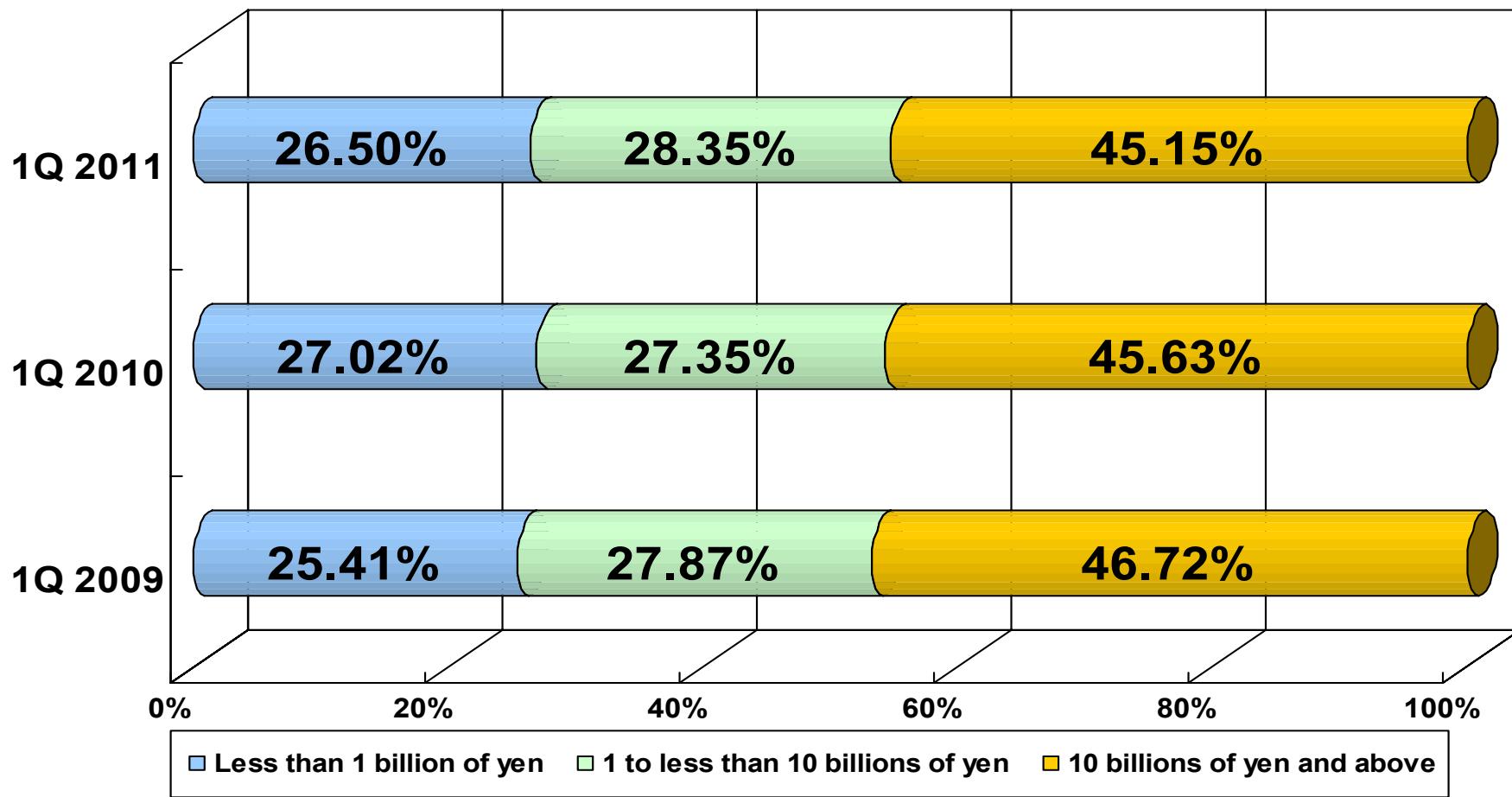
Consolidated

Equity and Interest-bearing debt



Non-
Consolidated

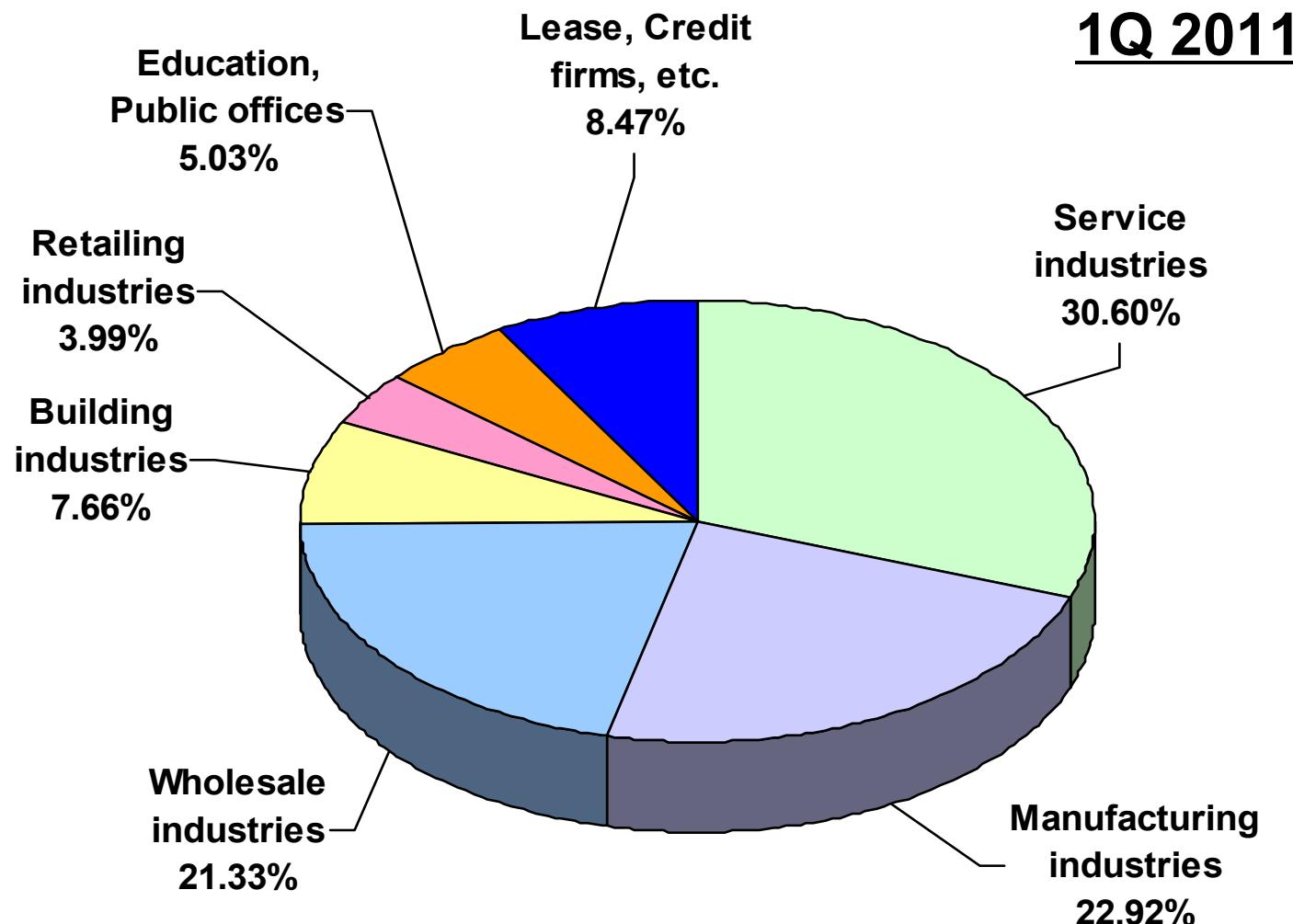
Net sales structure on customers' total annual business scale



* "Less than 1 billion yen" includes public offices.

Non-
Consolidated

Sales breakdown by customers' type of industry



Non-
Consolidated

Key strategic business

<Amount of Sales>

(Millions of yen)

| | 1Q 2009 | 1Q 2010 | | 1Q 2011 | | |
|------------|---------|---------|------------------------|---------|----------------------------|------------------------|
| | Amount | Amount | Change to Last year | Amount | Difference to Last year | Change to Last year |
| “tanomail” | 23,269 | 25,539 | +9.8% | 27,414 | +1,875 | +7.3% |
| SMILE | 1,546 | 1,443 | -6.7% | 1,776 | +333 | +23.1% |
| ODS21 | 8,583 | 9,562 | +11.4% | 9,651 | +89 | +0.9% |
| OSM | 11,018 | 12,163 | +10.4% | 12,359 | +195 | +1.6% |

<As reference: Number of Sales>

(Units)

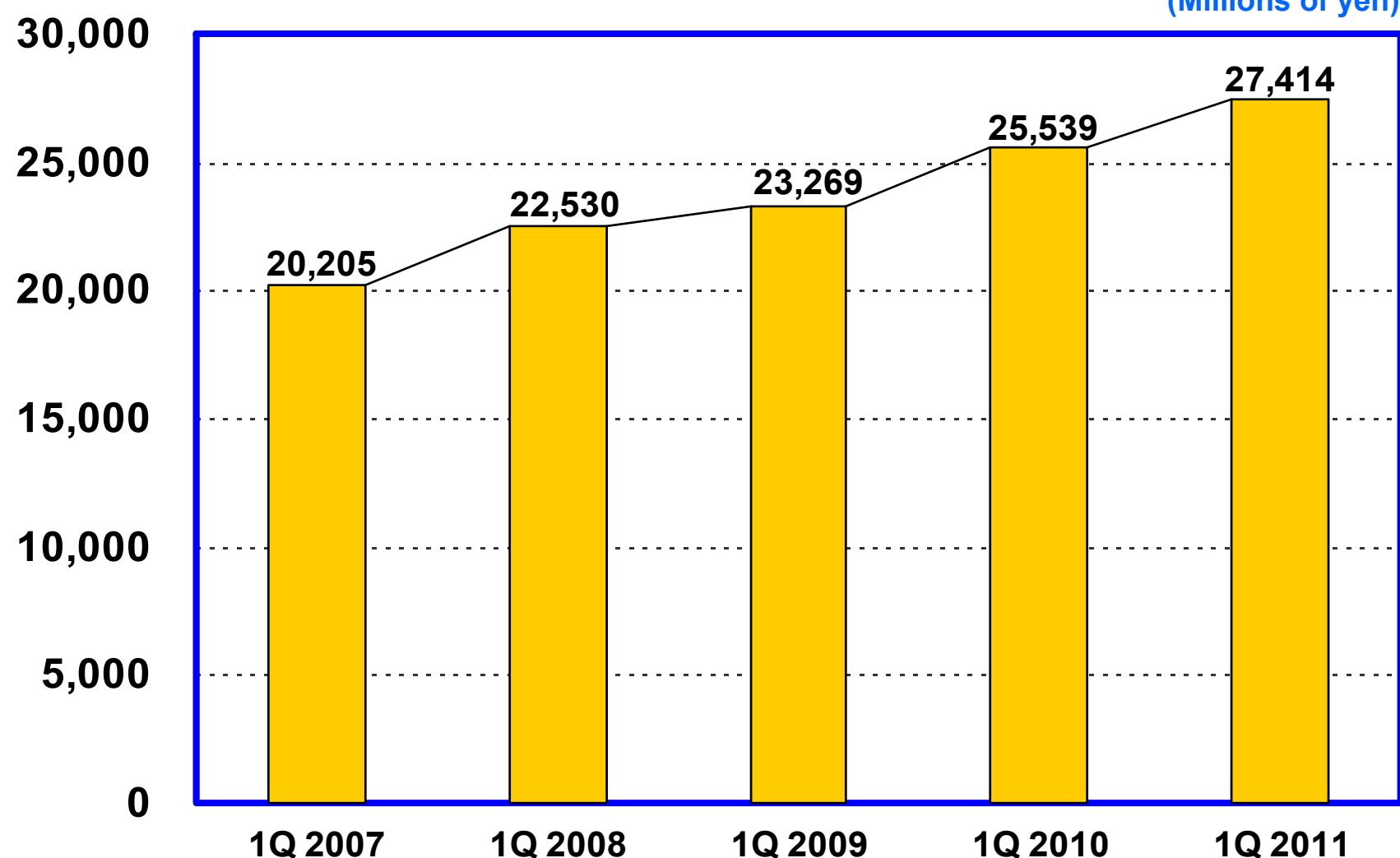
| | | | | | | |
|----------------------------|---------|---------|--------|---------|---------|--------|
| Copier | 5,900 | 6,646 | +12.6% | 6,841 | +195 | +2.9% |
| (of which Color copier) | 4,314 | 5,071 | +17.5% | 5,551 | +480 | +9.5% |
| Server | 9,008 | 9,500 | +5.5% | 9,025 | -475 | -5.0% |
| PC | 148,582 | 214,538 | +44.4% | 185,635 | -28,903 | -13.5% |

* The scope of calculation for copiers and color copiers has partially changed as of January-September, 2010.

Figures for the first quarter of 2009 and the first quarter of 2010 are also indicated accordingly.

Non-
Consolidated

“tanomail” Sales



The Great East Japan Earthquake —Conditions Before and After

We express our deepest sympathies to the persons who have suffered from the recent Great East Japan Earthquake.

<Before the earthquake>

- IT investments were continuing to pick up centering on demand for replacement and upgrades.

<After the earthquake>

- Sendai Branch temporarily ceases operations.
- Stagnation of sales activities mainly in the Tokyo Metropolitan area.
- Disruption of supply chains.
- Decrease in customers' willingness to make IT investments.

The Great East Japan Earthquake —OTSUKA's Responses

- Visit customers to confirm conditions, make utmost efforts to provide support.
- Free-of-charge repairs and maintenance of damaged equipment, free-of-charge provision of “Alpha Office” groupware service.
- Donations of surgical masks, disinfectant hand gel, and LED light bulbs.
- “tanomail” “personal tanomail” relief money.
- Relief money provided by employees and OTSUKA CORPORATION.

The Great East Japan Earthquake —Future Impacts

<Factors of concern>

- A cautious stance toward IT investments.
- Greater difficulty in procuring products.

<Factors for a recovery>

- From April, make deliveries of products that could not be delivered in March.
- Reactivate business transactions that were postponed.
- Disaster countermeasures (business continuity plan, backups, others), demand for power-saving measures.
- Reconstruction demand.

Plans for FY 2011

(Millions of yen)

| | Consolidated | | |
|-------------------------|---------------------|-------------------|-------------------|
| | 1Q 2011 (Result) | 1H 2011 (Plan) | FY 2011 (Plan) |
| Net sales | 123,974 | 254,500 | 486,000 |
| Operating income | 5,035 | 13,000 | 21,000 |
| Ordinary income | 5,293 | 13,260 | 21,500 |
| Net income | 2,700 | 6,650 | 10,720 |



Cautionary statement

1. This material is intended to provide information about the business performance of the 1st quarter of fiscal year 2011 and strategy of the OTSUKA CORPORATION and Group companies. It is not intended and should not be construed as an inducement to purchase or sell stocks of OTSUKA CORPORATION.
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