OTSUKA CORPORATION

February 1, 2012

Outline of business results

Consolidated	Net sales	and Profits

Cor	solidated Net sales and	Profits											(Millions of yen)	
- 1		FY 2009		FY 2010				FY 2011						
	Natasia	Amount	Amount	Compositio n Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan	Ratio to Plan	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio	
Γ	Net sales	429,927	463,493	100.0%	+33,566	+7.8%	478,215	100.0%	486,000	98.4%	+14,722	+3.2%	1.08	
	Gross profit	94,490	100,398	21.7%	+5,908	+6.3%	106,387	22.2%	-	-	+5,988	+6.0%	1.08	
	Operating income	16,094	19,013	4.1%	+2,919	+18.1%	23,095	4.8%	21,000	110.0%	+4,081	+21.5%	1.10	
	Ordinary income	16,427	19,508	4.2%	+3,081	+18.8%	23,315	4.9%	21,500	108.4%	+3,807	+19.5%	1.08	
	Net income	8,782	10,631	2.3%	+1,848	+21.1%	12,744	2.7%	10,720	118.9%	+2,112	+19.9%	1.02	

Non-consolidated Net sales and Profits

lon	n-consolidated Net sales and Profits (Millions of yen)												
		FY 2009	FY 2010				FY 2011						
		Amount	Amount	Compositio	Difference to	Change to	Amount	Composition	Plan	Ratio to	Difference to	Change to	
		Amount	Amount	n Ratio Last year	Last year	Amount	Ratio	io Fian	Plan	Last year	Last year		
	Net sales	401,937	432,919	100.0%	+30,981	+7.7%	444,625	100.0%	457,000	97.3%	+11,705	+2.7%	
	Gross profit	87,617	93,232	21.5%	+5,614	+6.4%	98,341	22.1%	-	-	+5,108	+5.5%	
	Operating income	14,666	17,596	4.1%	+2,929	+20.0%	20,925	4.7%	19,500	107.3%	+3,329	+18.9%	
	Ordinary income	15,271	18,282	4.2%	+3,011	+19.7%	21,628	4.9%	20,100	107.6%	+3,345	+18.3%	
	Net income	8,220	10,018	2.3%	+1,798	+21.9%	12,519	2.8%	10,350	121.0%	+2,500	+25.0%	

Quarterly change of consolidated Net sales

arterly change of consol	idated Ne	t sales				(Mill	ions of yen)
	FY 2009	FY 2010				FY 2011	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
1Q (Jan. – Mar.)	114,910	124,734	+9,824	+8.5%	123,974	-760	-0.6%
2Q (Apr. – Jun.)	113,250	119,560	+6,310	+5.6%	125,169	+5,609	+4.7%
3Q (Jul. – Sept.)	93,763	104,681	+10,918	+11.6%	110,745	+6,063	+5.8%
4Q (Oct Dec.)	108,003	114,516	+6,512	+6.0%	118,326	+3,809	+3.3%

Quarterly change of consolidated Ordinary income

u	arterly change of consol	idated Oro	dinary inc	ome			(Mill	ions of yen)
		FY 2009		FY 2010			FY 2011	
		Amount	Amount	Difference to Last year	Change to Last year	Amount		Change to Last year
	1Q (Jan. – Mar.)	4,569	5,079	+509	+11.2%	5,293	+214	+4.2%
	2Q (Apr. – Jun.)	6,676	7,449	+773	+11.6%	9,011	+1,561	+21.0%
	3Q (Jul. – Sept.)	1,221	2,101	+880	+72.1%	3,629	+1,527	+72.7%
	4Q (Oct. – Dec.)	3,959	4,877	+918	+23.2%	5,381	+503	+10.3%

Consolidated Net sales by segments

onsolidated Net sales by segments	nsolidated Net sales by segments (Millions of yen)											
FY 2009 FY 2010						FY 2011						
	Amount	Amount	Compositio	Difference to	Change to	Amount	Composition	Difference to	Change to			
	Amount	Amount	n Ratio	Last year	Last year	Amount	Ratio	Last year	Last year			
System Integration business	226,688	253,541	54.7%	+26,853	+11.8%	262,508	54.9%	+8,966	+3.5%			
Service and Support business	200,938	208,008	44.9%	+7,070	+3.5%	214,576	44.9%	+6,567	+3.2%			
Other business	2,300	1,942	0.4%	-357	-15.5%	1,130	0.2%	-812	-41.8%			

Non-consolidated Net sales and Gross profit by segments

on	n-consolidated Net sales and Gross profit by segments (Millions of yen)											
			FY 2009	FY 2009 FY 2010					FY 2011			
		Amount	Amount	Compositio n Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year		
	Net sales	System Integration	204,450	228,207	52.7%	+23,757	+11.6%	233,517	52.5%	+5,309	+2.3%	
	Net sales	Service and Support	197,487	204,711	47.3%	+7,224	+3.7%	211,107	47.5%	+6,396	+3.1%	
	Cross profit	System Integration	38,903	43,445	46.6%	+4,541	+11.7%	47,344	48.1%	+3,899	+9.0%	
	Gross profit	Service and Support	48,714	49,787	53.4%	+1,073	+2.2%	50,997	51.9%	+1,209	+2.4%	

Non-consolidated Net sales by 4 segments

on-consolidated Net sale	n-consolidated Net sales by 4 segments (Millions of yen)												
		FY 2009	FY 2009 FY 2010					FY 2011					
			Amount	Compositio	Difference to	Change to	Amount	Composition	Difference to	Change to			
		Amount		n Ratio	Last year	Last year	Amount	Ratio	Last year	Last year			
System Integration	SI related products	176,117	200,135	46.2%	+24,017	+13.6%	203,852	45.8%	+3,717	+1.9%			
business	Custom-made software etc.	28,332	28,072	6.5%	-259	-0.9%	29,665	6.7%	+1,592	+5.7%			
Service and Support	Supplies	91,230	98,048	22.6%	+6,817	+7.5%	104,126	23.4%	+6,078	+6.2%			
business	Maintenance, etc.	106,257	106,663	24.6%	+406	+0.4%	106,981	24.1%	+317	+0.3%			

Co	nsolidated Cash flows		(Mil	lions of yen)
		FY	FY	FY
		2009	2010	2011
	C/F from operating	15,982	17,851	23,158
	C/F from investing	-4,927	-7,527	-4,604
	C/F from financing	-5,417	-5,205	-4,229
	Cash and cash equivalents at end of period	32,806	37,924	52,320

Consolidated Equity, Interest-bearing debt, ROE and ROA

	FY	FY	FY	(Millions of yen)
	2009	2010	2011	
Equity	101,740	108,255	116,633	
Interest-bearing debt	8,684	7,802	8,415	
Total assets	198,076	213,401	229,610	
Equity ratio	51.4%	50.7%	50.8%	
Interest-bearing debt ratio	4.4%	3.7%	3.7%	
ROE	8.84%	10.13%	11.33%	
ROA	8.23%	9.29%	10.33%	

lon-consolidated Key strate	on-consolidated Key strategic business (Millions of yen)											
	FY 2009		FY 2010			FY 2011						
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year					
"tanomail"	92,990	100,980	+7,990	+8.6%	107,934	+6,953	+6.9%					
SMILE	6,327	6,708	+381	+6.0%	7,774	+1,066	+15.9%					
ODS21	33,073	38,778	+5,704	+17.2%	40,680	+1,901	+4.9%					
OSM	40,826	43,887	+3,061	+7.5%	47,113	+3,226	+7.4%					
<as number<="" reference:="" td=""><td>of Sales></td><td></td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	of Sales>						(Units)					
Copier	24,240	27,003	+2,763	+11.4%	29,153	+2,150	+8.0%					
(of which color copier)	18,144	21,703	+3,559	+19.6%	24,296	+2,593	+11.9%					
Server	32,389	36,405	+4,016	+12.4%	37,582	+1,177	+3.2%					
PC	500,276	666,332	+166,056	+33.2%	697,057	+30,725	+4.6%					

Future Plans

Plans of consolidated Net sales and profits

ans of consolidated Net s	ales and j	orofits		(Mill	ions of yen)
/	FY 2010	FY 2	FY 2	2012	
	(Result) (Result) (P		(Result)		an)
	Amount	unt Amount Change to Last year		Amount	Change to Last year
Net sales	463,493	478,215	+3.2%	493,000	+3.1%
Operating income	19,013	23,095	+21.5%	24,000	+3.9%
Ordinary income	19,508	23,315	+19.5%	24,500	+5.1%
Net income	10,631	12,744	+19.9%	13,550	+6.3%

Plans of consolidated Net sales by segments FY 2010 FY 2011 (Millions of yen) FY 2012 (Result) (Result) (Plan) Change to Change to Amount Amount Amount Last year Last year System Integration Service and Support Others 253,541 208,008 262,508 214,576 +3.5% +3.2% 269,110 +2.5% 222,990 +3.9% -20.4% 1,942 1,130 -41.8% 900