OTSUKA CORPORATION

# **Outline of business results**

Consolidated	Net sales	and Profits

Cor	Consolidated Net sales and Profits (Millions of yen)													
		FY 2013		FY 2014				FY 2015						
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan	Ratio to Plan	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio	
Γ	Net sales	564,595	605,766	100.0%	+41,170	+7.3%	609,045	100.0%	618,000	98.6%	+3,279	+0.5%	1.09	
	Gross profit	123,769	131,589	21.7%	+7,820	+6.3%	134,068	22.0%	-	-	+2,478	+1.9%	1.09	
Ī	Operating income	33,901	37,097	6.1%	+3,196	+9.4%	37,311	6.1%	37,600	99.2%	+214	+0.6%	1.11	
Ī	Ordinary income	33,505	38,144	6.3%	+4,639	+13.8%	38,240	6.3%	38,300	99.8%	+95	+0.3%	1.10	
	Net income	20,271	23,455	3.9%	+3,183	+15.7%	23,705	3.9%	23,600	100.4%	+250	+1.1%	1.10	

## Non-consolidated Net sales and Profits

lon	on-consolidated Net sales and Profits (Millions of yen)												
		FY 2013	FY 2014				FY 2015						
		Amount	Amount	Composition	Difference to	Change to	Amount	Composition	Plan	Ratio to	Difference to	Change to	
		Amount	Amount	Ratio	Last year	Last year	Amount	Ratio	Fidii	Plan	Last year	Last year	
	Net sales	521,623	558,450	100.0%	+36,827	+7.1%	559,576	100.0%	570,000	98.2%	+1,125	+0.2%	
	Gross profit	114,200	120,802	21.6%	+6,602	+5.8%	123,368	22.0%	-	-	+2,565	+2.1%	
	Operating income	30,569	33,196	5.9%	+2,627	+8.6%	33,677	6.0%	33,700	99.9%	+480	+1.4%	
	Ordinary income	31,530	34,293	6.1%	+2,763	+8.8%	34,790	6.2%	34,600	100.6%	+497	+1.5%	
	Net income	19,703	21,397	3.8%	+1,693	+8.6%	21,640	3.9%	21,520	100.6%	+243	+1.1%	

## Quarterly change of consolidated Net sales

arterly change of consol	idated Ne	t sales				(Mill	ions of yen)
	FY 2013		FY 2014			FY 2015	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
1Q (Jan Mar.)	140,647	176,894	+36,246	+25.8%	159,411	-17,483	-9.9%
2Q (Apr Jun.)	143,975	155,516	+11,541	+8.0%	158,522	+3,005	+1.9%
3Q (Jul Sept.)	129,282	130,799	+1,517	+1.2%	135,704	+4,904	+3.7%
4Q (Oct Dec.)	150,689	142,555	-8,133	-5.4%	155,408	+12,852	+9.0%

#### Quarterly change of consolidated Ordinary income

u	arterly change of consol	idated Ore	dinary inc	ome			(Mill	ions of yen)
		FY 2013		FY 2014			FY 2015	
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
	1Q (Jan Mar.)	6,431	12,468	+6,037	+93.9%	9,502	-2,966	-23.8%
	2Q (Apr Jun.)	12,225	12,328	+102	+0.8%	14,194	+1,866	+15.1%
	3Q (Jul Sept.)	5,221	4,529	-691	-13.3%	4,900	+371	+8.2%
	4Q (Oct Dec.)	9,627	8,818	-809	-8.4%	9,642	+824	+9.3%

#### Consolidated Net sales by segments

onsolidated Net sales by segments					_			(Mill	ions of yen)
	FY 2013		FY 2	2014		FY 2015			
	Amount	Amount	Composition	Difference to	Change to	Amount	Composition	Difference to	Change to
	Amount	Amount	Ratio	Last year	Last year	Amount	Ratio	Last year	Last year
System Integration business	332,067	362,068	59.8%	+30,000	+9.0%	353,170	58.0%	-8,898	-2.5%
Service and Support business	231,868	243,316	40.2%	+11,447	+4.9%	255,490	41.9%	+12,173	+5.0%
Other business	658	381	0.1%	-277	-42.1%	385	0.1%	+4	+1.1%

#### Non-consolidated Net sales and Gross profit by segments

on-	-consolidated Net sales and Gross profit by segments (Millions of yen)											
			FY 2013		FY 2	2014		FY 2015				
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year		
	Net sales	System Integration	292,711	318,544	57.0%	+25,832	+8.8%	307,290	54.9%	-11,254	-3.5%	
	INEL SAIES	Service and Support	228,911	239,905	43.0%	+10,994	+4.8%	252,286	45.1%	+12,380	+5.2%	
	Gross profit	System Integration	58,719	62,609	51.8%	+3,890	+6.6%	62,393	50.6%	-215	-0.3%	
	Gloss piolit	Service and Support	55,481	58,193	48.2%	+2,712	+4.9%	60,974	49.4%	+2,781	+4.8%	

## Non-consolidated Net sales by 4 segments

on-consolidated Net sale	-consolidated Net sales by 4 segments (Millions of yen)											
		FY 2013		FY 2	2014		FY 2015					
		Amount	Amount		Difference to	Change to	Amount			Change to		
		Amount	Amount	Ratio	Last year	Last year	Amount	Ratio	Last year	Last year		
System Integration	SI related products	257,332	280,410	50.2%	+23,078	+9.0%	269,865	48.2%	-10,544	-3.8%		
business	Custom-made software etc.	35,379	38,134	6.8%	+2,754	+7.8%	37,424	6.7%	-710	-1.9%		
Service and Support	Supplies	115,463	121,698	21.8%	+6,235	+5.4%	130,137	23.3%	+8,439	+6.9%		
business	Maintenance, etc.	113,448	118,207	21.2%	+4,758	+4.2%	122,148	21.8%	+3,941	+3.3%		

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#### Consolidated Cash flows (Millions of yen)

	FY	FΥ	FY
	2013	2014	2015
C/F from operating	18,780	34,130	27,621
C/F from investing	-3,468	-5,410	-7,235
C/F from financing	-6,561	-7,580	-8,742
Cash and cash equivalents at end of period	76,863	97,943	109,587

#### Consolidated Equity, Interest-bearing debt, ROE and ROA

	FY	FY	FY	(Millions of yen)
	2013	2014	2015	
Equity	144,150	163,277	173,229	
Interest-bearing debt	9,070	9,584	9,344	
Total assets	279,589	305,513	324,755	
Equity ratio	51.6%	53.4%	53.3%	
Interest-bearing debt ratio	3.2%	3.1%	2.9%	
ROE	14.87%	15.26%	14.09%	
ROA	12.75%	12.78%	11.95%	

## Non-consolidated Key strategic business

(Millions of yen)

	FY 2013	FY 2014				FY 2015	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
"tanomail"	122,367	128,733	+6,365	+5.2%	139,106	+10,373	+8.1%
SMILE	11,061	11,673	+611	+5.5%	10,479	-1,194	-10.2%
ODS21	43,525	43,575	+49	+0.1%	46,196	+2,620	+6.0%
OSM	50,453	50,836	+382	+0.8%	59,831	+8,995	+17.7%
<as number<="" reference:="" td=""><td>of Sales&gt;</td><td></td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	of Sales>						(Units)
Copier	34,432	37,392	+2,960	+8.6%	41,384	+3,992	+10.7%
(of which color copier)	30,449	33,793	+3,344	+11.0%	38,391	+4,598	+13.6%
Server	37,989	39,467	+1,478	+3.9%	37,718	-1,749	-4.4%
PC	932,607	966,600	+33,993	+3.6%	795,646	-170,954	-17.7%
	Client To	tal			847,320	-149,511	-15.0%

# **Future Plans**

# Plans of consolidated Net sales and profits

ans of consolidated Net s	is of consolidated Net sales and profits											
	FY 2014	FY 2	2015	FY 2016 (Plan)								
	(Result)	(Re	sult)									
	Amount	Amount	Change to Last year	Amount	Change to Last year							
Net sales	605,766	609,045	+0.5%	639,000	+4.9%							
Operating income	37,097	37,311	+0.6%	40,000	+7.2%							
Ordinary income	38,144	38,240	+0.3%	40,500	+5.9%							
Net income*	23,455	23,705	+1.1%	25,180	+6.2%							

\*Net income attributable to owners of parent

Plans of consolidated Net sales by segments					(Millions of yen)		
		FY 2014	FY 2015 (Result)		FY 2016 (Plan)		
		(Result)					
		Amount	Amount	Change to Last year	Amount	Change to Last year	
	System Integration	362,068	353,170	-2.5%	370,880	+5.0%	
	Service and Support	243,316	255,490	+5.0%	267,740	+4.8%	
	Others	381	385	+1.1%	380	-1.5%	