OTSUKA CORPORATION

October 31, 2016

Outline of business results

onsolidated Net sales and Profits (Millions of yer												
	2014 Jan Sep.	2015 Jan Sep.				2016 Jan Sep.						
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio		
Net sales	463,210	453,637	100.0%	-9,573	-2.1%	482,744	100.0%	+29,106	+6.4%	1.10		
Gross profit	99,633	100,411	22.1%	+777	+0.8%	104,536	21.7%	+4,125	+4.1%	1.08		
Operating income	28,567	27,900	6.2%	-666	-2.3%	29,398	6.1%	+1,497	+5.4%	1.10		
Ordinary income	29,326	28,597	6.3%	-728	-2.5%	30,245	6.3%	+1,647	+5.8%	1.08		
Net income*	17,454	17,728	3.9%	+274	+1.6%	19,713	4.1%	+1,984	+11.2%	1.07		

*Profit attributable to owners of parent Non-consolidated Net sales and Profits

or	-consolidated Net sales					_			(Mill	ions of yen)	
		2014 Jan Sep.		2015 Ja	n Sep.		2016 Jan Sep.				
		Amount	Amount	Composition	Difference to	Change to	Amount	Composition	Difference to	Change to	
		Amount	Amount	Ratio	Last year	Last year	Amount	Ratio	Last year	Last year	
	Net sales	427,952	416,737	100.0%	-11,214	-2.6%	440,288	100.0%	+23,551	+5.7%	
	Gross profit	91,549	92,198	22.1%	+648	+0.7%	96,527	21.9%	+4,328	+4.7%	
	Operating income	25,534	24,969	6.0%	-565	-2.2%	26,844	6.1%	+1,875	+7.5%	
	Ordinary income	26,409	25,920	6.2%	-488	-1.8%	28,018	6.4%	+2,097	+8.1%	
	Net income	15,912	16,137	3.9%	+225	+1.4%	18,488	4.2%	+2,351	+14.6%	

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Change to Last year
+7.4%
+5.6%
+6.3%
-

Qu	arterly change of consol			(Mill	ions of yen)			
		FY 2014	FY 2015				FY 2016	
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
	1Q (Jan. – Mar.)	12,468	9,502	-2,966	-23.8%	10,360	+858	+9.0%
	2Q (Apr. – Jun.)	12,328	14,194	+1,866	+15.1%	14,207	+12	+0.1%
	3Q (Jul. – Sept.)	4,529	4,900	+371	+8.2%	5,677	+776	+15.8%
	4Q (Oct Dec.)	8,818	9,642	+824	+9.3%	-	-	-

Consolidated Net sales by segments

Consolidated Net sales by segments								(Milli	ions of yen)
	Jan Sep.				2016 Ja	016 Jan Sep.			
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
System Integration business	282,086	264,076	58.2%	-18,009	-6.4%	283,922	58.8%	+19,845	+7.5%
Service and Support business	180,838	189,288	41.7%	+8,449	+4.7%	198,523	41.1%	+9,234	+4.9%
Other business	286	272	0.1%	-13	-4.8%	298	0.1%	+26	+9.6%

Non-consolidated Net sales and Gross profit by segments

on-consolidated Net s	sales and Gross profit b	y segmen	its						(Mill	ions of yen)
	2014 Jan Sep.	2015 Jan Sep.				2016 Jan Sep.				
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
Net sales	System Integration	249,648	229,779	55.1%	-19,868	-8.0%	244,041	55.4%	+14,261	+6.2%
INEL SAIES	Service and Support	178,303	186,957	44.9%	+8,654	+4.9%	196,247	44.6%	+9,290	+5.0%
Gross profit	System Integration	47,961	46,824	50.8%	-1,136	-2.4%	49,030	50.8%	+2,205	+4.7%
	Service and Support	43,588	45,374	49.2%	+1,785	+4.1%	47,496	49.2%	+2,122	+4.7%

No	n-consolidated Net sales	by 4 segments					-			(Mill	ions of yen)
			2014 Jan Sep.		2015 Ja	n Sep.		2016 Jan Sep.			
			Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
Ī	System Integration	SI related products	220,010	201,737	48.4%	-18,272	-8.3%	215,519	48.9%	+13,781	+6.8%
	business	Custom-made software etc.	29,638	28,042	6.7%	-1,596	-5.4%	28,521	6.5%	+479	+1.7%
	Service and Support	Supplies	89,809	95,875	23.0%	+6,066	+6.8%	101,303	23.0%	+5,427	+5.7%
	business	Maintenance, etc.	88,493	91,081	21.9%	+2,587	+2.9%	94,944	21.6%	+3,862	+4.2%

Co	nsolidated Cash flows		(Mi	llions of yen)
		2014	2015	2016
		Jan Sep.	Jan Sep.	Jan Sep.
	C/F from operating	26,143	23,324	19,972
	C/F from investing	-4,785	-6,195	-4,563
	C/F from financing	-7,480	-8,591	-9,531
	Cash and cash equivalents at end of period	90,681	106,482	115,465

Consolidated Equity and Interest-bearing debt

	2014	2015	2016	(Millions of yen)
	Sep. 30	Sep. 30	Sep. 30	
Equity	154,395	167,274	182,850	
Interest-bearing debt	9,678	9,527	9,127	
Total assets	286,431	304,694	327,069	
Equity ratio	53.9%	54.9%	55.9%	
Interest-bearing debt ratio	3.4%	3.1%	2.8%	

Non-consolidated Key strategic business

n-consolidated Key strat	-consolidated Key strategic business											
	2014 Jan Sep.	2015 Jan Sep.			201	l6 Jan S	iep.					
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year					
"tanomail"	95,110	102,438	+7,327	+7.7%	108,934	+6,496	+6.3%					
SMILE	8,739	7,695	-1,044	-12.0%	7,024	-670	-8.7%					
ODS21	33,101	34,543	+1,441	+4.4%	38,279	+3,736	+10.8%					
OSM	38,735	44,064	+5,328	+13.8%	51,119	+7,054	+16.0%					
<as number<="" reference:="" td=""><td>of Sales></td><td></td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	of Sales>						(Units)					
Copier	27,639	29,635	+1,996	+7.2%	33,428	+3,793	+12.8%					
(of which color copier)	24,830	27,405	+2,575	+10.4%	31,357	+3,952	+14.4%					
Server	29,929	29,753	-176	-0.6%	25,481	-4,272	-14.4%					
PC	781,725	585,963	-195,762	-25.0%	647,963	+62,000	+10.6%					
Client Total		621,990	-182,031	-22.6%	692,445	+70,455	+11.3%					

Future Plans

Pla	ns of consolidated Net s	ales and p	orofits	_	(Mill	ions of yen)	
		FY 2014	FY 2	2015	FY 2	2016	
		(Result)	(Result)		(Plan)		
		Amount	Amount	Change to Last year	Amount	Change to Last year	
	Net sales	605,766	609,045	+0.5%	639,000	+4.9%	
	Operating income	37,097	37,311	+0.6%	40,000	+7.2%	
	Ordinary income	38,144	38,240	+0.3%	40,500	+5.9%	
	Net income*	23,455	23,705	+1.1%	25,180	+6.2%	

*Profit attributable to owners of parent