OTSUKA CORPORATION

October 31, 2018

Outline of business results

Consolidated Net sales and Profits (Millions of yen)												
	2016 Jan Sep.		2017 Jan Sep.				2018 Jan Sep.					
	Amount	Amount	Amount Composition Differ Ratio Las		Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio		
Net sales	482,744	516,528	100.0%	+33,784	+7.0%	566,125	100.0%	+49,596	+9.6%	1.11		
Gross profit	104,536	111,978	21.7%	+7,441	+7.1%	116,137	20.5%	+4,158	+3.7%	1.10		
Operating income	29,398	33,200	6.4%	+3,802	+12.9%	34,091	6.0%	+891	+2.7%	1.14		
Ordinary income	30,245	34,055	6.6%	+3,810	+12.6%	35,035	6.2%	+979	+2.9%	1.11		
Net income*	19,713	23,410	4.5%	+3,697	+18.8%	23,835	4.2%	+424	+1.8%	1.09		
*Profit attributable to o	· · · · ·	,	1.070	10,001	10.070	10,000	112/0		11070			

*Profit attributable to owners of parent Non-consolidated Net sales and Profits

on-consolidated Net sales	n-consolidated Net sales and Profits (Millions of yen)											
	2016 Jan Sep.		2017 Ja	n Sep.			2018 Ja	n Sep.				
	Amount	Amount	Composition	Difference to	Change to	Amount	Composition	Difference to	Change to			
	Amount	Amount	Ratio	Last year	Last year	Amount	Ratio	Last year	Last year			
Net sales	440,288	467,964	100.0%	+27,675	+6.3%	510,587	100.0%	+42,622	+9.1%			
Gross profit	96,527	102,503	21.9%	+5,976	+6.2%	105,891	20.7%	+3,387	+3.3%			
Operating income	26,844	29,950	6.4%	+3,105	+11.6%	29,984	5.9%	+34	+0.1%			
Ordinary income	28,018	31,180	6.7%	+3,162	+11.3%	31,495	6.2%	+315	+1.0%			
Net income	18,488	21,730	4.6%	+3,242	+17.5%	21,904	4.3%	+173	+0.8%			

rterly change of consol	dated Net			(Mill	ions of yen)		
	FY 2016					FY 2018	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
1Q (Jan Mar.)	171,130	180,278	+9,147	+5.3%	191,225	+10,947	+6.1%
2Q (Apr Jun.)	167,379	177,307	+9,927	+5.9%	198,637	+21,330	+12.0%
3Q (Jul Sep.)	144,234	158,943	+14,709	+10.2%	176,262	+17,318	+10.9%
4Q (Oct Dec.)	160,673	174,637	+13,964	+8.7%	•	-	-
	1Q (Jan Mar.) 2Q (Apr Jun.) 3Q (Jul Sep.)	FY 2016 Amount 1Q (Jan Mar.) 171,130 2Q (Apr Jun.) 3Q (Jul Sep.) 144,234	Amount Amount 1Q (Jan Mar.) 171,130 180,278 2Q (Apr Jun.) 167,379 177,307 3Q (Jul Sep.) 144,234 158,943	FY 2016 FY 2017 Amount Amount Difference to Last year 1Q (Jan Mar.) 171,130 180,278 +9,147 2Q (Apr Jun.) 167,379 177,307 +9,927 3Q (Jul Sep.) 144,234 158,943 +14,709	FY 2016 FY 2017 Amount Amount Difference to Last year Change to Last year 1Q (Jan Mar.) 171,130 180,278 +9,147 +5.3% 2Q (Apr Jun.) 167,379 177,307 +9,927 +5.9% 3Q (Jul Sep.) 144,234 158,943 +14,709 +10.2%	FY 2016 FY 2017 Amount Difference to Last year Change to Last year Amount 1Q (Jan Mar.) 171,130 180,278 +9,147 +5.3% 191,225 2Q (Apr Jun.) 167,379 177,307 +9,927 +5.9% 198,637 3Q (Jul Sep.) 144,234 158,943 +14,709 +10.2% 176,262	FY 2016 FY 2017 FY 2018 Amount Amount Difference to Last year Change to Last year Amount Difference to Last year Amount Difference to Last year Mmount Mmount Mmount Difference to Last year Mmount Mm

Qu	arterly change of consoli	idated Ord			(Mill	ions of yen)			
		FY 2016		FY 2017			FY 2018		
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year	
	1Q (Jan Mar.)	10,360	12,131	+1,770	+17.1%	12,222	+91	+0.8%	
	2Q (Apr Jun.)	14,207	15,255	+1,048	+7.4%	15,645	+389	+2.6%	
	3Q (Jul Sep.)	5,677	6,667	+990	+17.5%	7,167	+499	+7.5%	
	4Q (Oct Dec.)	10,535	11,404	+869	+8.3%	-	-	-	

Consolidated Net sales by segments

msolidated Net sales by segments (Millions of yen)										
	2016 Jan Sep.	2017 Jan - Se					2018 Jan Sep.			
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
System Integration business	283,922	306,921	59.4%	+22,999	+8.1%	346,213	61.2%	+39,291	+12.8%	
Service and Support business	198,523	209,329	40.5%	+10,806	+5.4%	219,912	38.8%	+10,582	+5.1%	
Other business	298	277	0.1%	-20	-6.9%	-	-	-	-	

Non-consolidated Net sales and Gross profit by segments

on-consolidated Net sal	n-consolidated Net sales and Gross profit by segments (Millions of yen)											
	2016 Jan Sep.		2017 Ja	n Sep.		2018 Jan Sep.						
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year		
Net sales	System Integration	244,041	260,897	55.8%	+16,856	+6.9%	292,689	57.3%	+31,792	+12.2%		
Net sales	Service and Support	196,247	207,067	44.2%	+10,819	+5.5%	217,897	42.7%	+10,830	+5.2%		
Gross profit	System Integration	49,030	51,979	50.7%	+2,949	+6.0%	53,113	50.2%	+1,134	+2.2%		
	Service and Support	47,496	50,524	49.3%	+3,027	+6.4%	52,777	49.8%	+2,253	+4.5%		

Nor	on-consolidated Net sales by 4 segments (Millions of yea											
		2016 Jan Sep.		2017 Jan Sep.				2018 Jan Sep.				
			Amount	Amount	Composition Ratio	Difference to Last year	- 5	Amount	Composition Ratio	Difference to Last year	Change to	
					Ratio	Last year	Last year			Last year	Last year	
	System Integration	SI related products	215,519	230,755	49.3%	+15,236	+7.1%	259,792	50.9%	+29,037	+12.6%	
	business	Custom-made software etc.	28,521	30,141	6.4%	+1,619	+5.7%	32,896	6.4%	+2,755	+9.1%	
	Service and Support	Supplies	101,303	106,143	22.7%	+4,839	+4.8%	110,923	21.7%	+4,780	+4.5%	
	business	Maintenance, etc.	94,944	100,924	21.6%	+5,979	+6.3%	106,974	21.0%	+6,050	+6.0%	

Co	nsolidated Cash flows		(Mi	llions of yen)
		2016	2017	2018
		Jan Sep.	Jan Sep.	Jan Sep.
	C/F from operating	19,972	32,304	33,083
	C/F from investing	-4,563	-3,643	-9,676
	C/F from financing	-9,531	-11,427	-13,470
	Cash and cash			
	equivalents at end of	115,465	135,397	147,449

Consolidated Equity and Interest-bearing debt

period

	2016	2017	2018	(Millions of yen)
	Sep. 30	Sep. 30	Sep. 30	
Equity	182,850	204,012	222,923	
Interest-bearing debt	9,127	9,001	8,447	
Total assets	327,069	362,053	392,839	
Equity ratio	55.9%	56.3%	56.7%	
Interest-bearing debt ratio	2.8%	2.5%	2.2%	

Non-consolidated Key strategic business (Millions of yen) 2016 Jan. - Sep 2017 Jan. - Sep. 2018 Jan. - Sep. Difference to Change to Difference to Change to Amount Amount Amount Last year Last year Last year Last year "tanomail" 108,934 113,498 +4,563 +4.2% 117,950 +4,452 +3.9% 7,742 +10.2% SMILE 7,024 +717 8,701 +959 +12.4% ODS 41,940 38,279 41,938 +3,659 +9.6% +2 +0.0% OSM 51,119 50,230 -888 -1.7% 53,512 +3,282 +6.5% <As reference: Number of Sales> (Units) 32,562 -866 -2.6% 30,726 -1,836 Copier 33,428 -5.6% (of which color copier) 31,357 31,109 -248 -0.8% 29,782 -1,327 -4.3% Server 25,481 24,333 -1,148 -4.5% 23,999 -334 -1.4% PC 837,046 +187,990 +29.0% 647,963 649,056 +1,093 +0.2% Client Total 692,445 677,355 -15,090 -2.2% 874,997 +197,642 +29.2%

Future Plans

Pla	ns of consolidated Net s	of consolidated Net sales and profits									
		FY 2016	FY 2	2017	FY 2018						
		(Result)	(Result)		(Pl	an)					
		Amount	Amount	Change to Last year	Amount	Change to Last year					
	Net sales	643,417	691,166	+7.4%	720,000	+4.2%					
	Operating income	39,684	44,386	+11.9%	47,300	+6.6%					
	Ordinary income	40,780	45,460	+11.5%	48,000	+5.6%					
	Net income*	26,675	31,560	+18.3%	31,880	+1.0%					

*Profit attributable to owners of parent