OTSUKA CORPORATION

February 1, 2019

Outline of business results

Cor	consolidated Net sales and Profits (Millions of yen)												
		FY 2016		FY 2	2017		FY 2018						
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan	Ratio to Plan	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio
Γ	Net sales	643,417	691,166	100.0%	+47,748	+7.4%	759,871	100.0%	720,000	105.5%	+68,704	+9.9%	1.11
	Gross profit	140,034	149,827	21.7%	+9,792	+7.0%	157,817	20.8%	-	-	+7,989	+5.3%	1.09
	Operating income	39,684	44,386	6.4%	+4,702	+11.9%	48,058	6.3%	47,300	101.6%	+3,671	+8.3%	1.13
	Ordinary income	40,780	45,460	6.6%	+4,679	+11.5%	49,285	6.5%	48,000	102.7%	+3,825	+8.4%	1.11
	Net income*	26,675	31,560	4.6%	+4,885	+18.3%	33,601	4.4%	31,880	105.4%	+2,041	+6.5%	1.10

*Profit attributable to owners of parent Non-consolidated Net sales and Profite

		-consolidated Net sales and Profits (Millions of yen)										
10	I-consolidated Net Sales				0.47				=)/ 0		(IVIII	ions of yen)
		FY 2016		FY 2	2017				FY 2	2018		
		Amount	Amount Amount Composition Ratio Difference to Last year Amount Composition Ratio Change to Last year Composition Ratio	Plan	Ratio to	Difference to	Change to					
		Amount		Ratio	Last year Last year		Ratio	-	Plan	Last year	Last year	
	Net sales	584,138	624,694	100.0%	+40,555	+6.9%	684,912	100.0%	652,000	105.0%	+60,218	+9.6%
	Gross profit	129,008	136,961	21.9%	+7,952	+6.2%	144,261	21.1%	-	-	+7,300	+5.3%
	Operating income	36,109	39,776	6.4%	+3,667	+10.2%	42,535	6.2%	42,400	100.3%	+2,758	+6.9%
	Ordinary income	37,411	41,162	6.6%	+3,751	+10.0%	44,254	6.5%	43,900	100.8%	+3,091	+7.5%
	Net income	24,776	28,899	4.6%	+4,122	+16.6%	30,686	4.5%	29,800	103.0%	+1,787	+6.2%

Quarterly change of consolidated Net sales

arterly change of consol	rterly change of consolidated Net sales									
	FY 2016	016 FY 2017				FY 2018				
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year			
1Q (Jan Mar.)	171,130	180,278	+9,147	+5.3%	191,225	+10,947	+6.1%			
2Q (Apr Jun.)	167,379	177,307	+9,927	+5.9%	198,637	+21,330	+12.0%			
3Q (Jul Sep.)	144,234	158,943	+14,709	+10.2%	176,262	+17,318	+10.9%			
4Q (Oct Dec.)	160,673	174,637	+13,964	+8.7%	193,745	+19,107	+10.9%			

Quarterly change of consolidated Ordinary income

u	arterly change of consolidated Ordinary income (Millions of yen)										
		FY 2016	FY 2017			FY 2018					
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year			
	1Q (Jan Mar.)	10,360	12,131	+1,770	+17.1%	12,222	+91	+0.8%			
	2Q (Apr Jun.)	14,207	15,255	+1,048	+7.4%	15,645	+389	+2.6%			
	3Q (Jul Sep.)	5,677	6,667	+990	+17.5%	7,167	+499	+7.5%			
	4Q (Oct Dec.)	10,535	11,404	+869	+8.3%	14,250	+2,845	+24.9%			

Consolidated Net sales by segments

onsolidated Net sales by segments	solidated Net sales by segments (Millions of yen)										
	FY 2016 FY 2017				FY 2018						
	Amount	Amount	Composition Difference to Chan		Change to	Amount	Composition	Difference to	Change to		
	Amount	Amount	Ratio	Last year	Last year	Amount	Ratio	Last year	Last year		
System Integration business	376,391	408,718	59.1%	+32,327	+8.6%	463,293	61.0%	+54,574	+13.4%		
Service and Support business	266,625	282,064	40.8%	+15,439	+5.8%	296,577	39.0%	+14,513	+5.1%		
Other business	400	383	0.1%	-17	-4.4%	-	-	-	-		

Non-consolidated Net sales and Gross profit by segments

on-	consolidated Net sales	consolidated Net sales and Gross profit by segments (Millions of yen)										
			FY 2016		FY 2	2017		FY 2018				
			Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
	Net sales	System Integration	320,621	345,573	55.3%	+24,952	+7.8%	391,027	57.1%	+45,454	+13.2%	
	Net sales	Service and Support	263,517	279,120	44.7%	+15,603	+5.9%	293,884	42.9%	+14,763	+5.3%	
	Gross profit	System Integration	65,120	69,045	50.4%	+3,925	+6.0%	73,408	50.9%	+4,362	+6.3%	
	Gloss piolit	Service and Support	63,888	67,915	49.6%	+4,027	+6.3%	70,853	49.1%	+2,938	+4.3%	

Non-consolidated Net sales by 4 segments

lon	-consolidated Net sales	consolidated Net sales by 4 segments (Millions of yen)										
		FY 2016 FY 2017				FY 2018						
			Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
	System Integration	SI related products	282,400	304,890	48.8%	+22,490	+8.0%	346,267	50.6%	+41,377	+13.6%	
	business	Custom-made software etc.	38,221	40,683	6.5%	+2,462	+6.4%	44,760	6.5%	+4,077	+10.0%	
	Service and Support	Supplies	135,841	143,593	23.0%	+7,751	+5.7%	150,438	22.0%	+6,844	+4.8%	
	business	Maintenance, etc.	127,675	135,527	21.7%	+7,851	+6.1%	143,446	20.9%	+7,918	+5.8%	

Consolidated Cash flows

o	nsolidated Cash flows	Millions of yer					
		FY	FY	FY			
		2016	2017	2018			
	C/F from operating	23,932	36,153	38,646			
	C/F from investing	-5,823	-5,243	-11,096			
	C/F from financing	-9,532	-11,528	-13,470			
	Cash and cash equivalents at end of period	118,183	137,545	151,585			

Consolidated Equity, Interest-bearing debt, ROE and ROA

	FY	FY	FY	(Millions of yen)
	2016	2017	2018	
Equity	189,851	212,897	229,726	
Interest-bearing debt	9,008	8,873	8,256	
Total assets	343,821	380,317	406,732	
Equity ratio	55.2%	56.0%	56.5%	
Interest-bearing debt ratio	2.6%	2.3%	2.0%	
ROE	14.69%	15.67%	15.18%	
ROA	12.02%	12.37%	12.32%	

Non-consolidated Key strategic business

(Millions of yen)

	FY 2016	FY 2017			FY 2018			
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year	
"tanomail"	146,046	153,500	+7,453	+5.1%	159,932	+6,431	+4.2%	
SMILE	9,774	10,817	+1,043	+10.7%	11,715	+897	+8.3%	
ODS	51,746	55,997	+4,251	+8.2%	55,715	-281	-0.5%	
OSM	67,937	67,514	-423	-0.6%	71,662	+4,148	+6.1%	
<as number<="" reference:="" td=""><td>of Sales></td><td></td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	of Sales>						(Units)	
Copier	44,583	43,807	-776	-1.7%	41,046	-2,761	-6.3%	
(of which color copier)	42,060	41,942	-118	-0.3%	39,825	-2,117	-5.0%	
Server	32,917	31,232	-1,685	-5.1%	32,000	+768	+2.5%	
PC	854,876	887,640	+32,764	+3.8%	1,178,899	+291,259	+32.8%	
Client Total	904,393	927,835	+23,442	+2.6%	1,222,643	+294,808	+31.8%	

Future Plans

Plans of consolidated Net sales and profits

ans of consolidated Net s	ns of consolidated Net sales and profits (Millions of yen)										
	FY 2017 FY 2018			FY 2019							
	(Result)	(Result)		(Plan)							
	Amount	Amount	Change to Last year	Amount	Change to Last year						
Net sales	691,166	759,871	+9.9%	803,000	+5.7%						
Operating income	44,386	48,058	+8.3%	50,400	+4.9%						
Ordinary income	45,460	49,285	+8.4%	51,200	+3.9%						
Net income*	31,560	33,601	+6.5%	34,210	+1.8%						

*Profit attributable to owners of parent

Pla	ns of consolidated Net s	ales by se	egments	_	(Millions of yen)		
[FY 2017	FY 2	2018	FY 2	2019	
	(Result) (Result)		sult)	(Pl	an)		
	Amount Amount Change to Last year		Amount	Change to Last year			
	System Integration	408,718	463,293	+13.4%	491,150	+6.0%	
	Service and Support	282,064	296,577	+5.1%	311,850	+5.1%	
	Others	383	-	-	-	-	