February 3, 2020

Outline of business results

Consolidated Net sales and Profits

(Millions of yen)

	FY 2017		FY 2	2018		FY 2019						
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan (Note)	Ratio to Plan(Note)		Change to Last year	Consolidated to non-consolidated ratio
Net sales	691,166	759,871	100.0%	+68,704	+9.9%	886,536	100.0%	840,000	105.5%	+126,665	+16.7%	1.11
Gross profit	149,827	157,817	20.8%	+7,989	+5.3%	179,999	20.3%		-	+22,182	+14.1%	1.09
Operating profit	44,386	48,058	6.3%	+3,671	+8.3%	62,192	7.0%	55,800	111.5%	+14,134	+29.4%	1.12
Ordinary profit	45,460	49,285	6.5%	+3,825	+8.4%	63,706	7.2%	57,000	111.8%	+14,420	+29.3%	1.11
Profit*	31,560	33,601	4.4%	+2,041	+6.5%	43,497	4.9%	38,450	113.1%	+9,895	+29.4%	1.09

*Profit attributable to owners of parent

(Note)According to plan revised on July 29, 2019

Non-conso	lidate	d Net	sales	and	Profits
-----------	--------	-------	-------	-----	---------

n-consolidated Net sales	and Prof	its			_					(Mill	ions of yen)		
	FY 2017		FY 2	2018		FY 2019							
	Amount	Amount	Composition	Difference to	Change to	Amount	Composition	Plan	Ratio to	Difference to	Change to		
	Amount	Killoulit	Ratio	Last year	Last year	Aillouit	Ratio	(Note)	Plan(Note)	Last year	Last year		
Net sales	624,694	684,912	100.0%	+60,218	+9.6%	802,200	100.0%	757,000	106.0%	+117,288	+17.1%		
Gross profit	136,961	144,261	21.1%	+7,300	+5.3%	165,529	20.6%	-	-	+21,267	+14.7%		
Operating profit	39,776	42,535	6.2%	+2,758	+6.9%	55,632	6.9%	49,700	111.9%	+13,097	+30.8%		
Ordinary profit	41,162	44,254	6.5%	+3,091	+7.5%	57,593	7.2%	51,600	111.6%	+13,339	+30.1%		
Profit	28,899	30,686	4.5%	+1,787	+6.2%	39,952	5.0%	35,500	112.5%	+9,265	+30.2%		

(Note)According to plan revised on July 29, 2019

Quarterly change of consolidated Net sales

ıa	rterry change of consor	iualeu ive	erry change of consolidated Net Sales								
		FY 2017		FY 2018			FY 2019				
		Amount	Amount	Difference to	Change to	Amount	Difference to	Change to			
		Amount	Amount	Last year	Last year	Amount	Last year	Last year			
Γ	1Q (Jan Mar.)	180,278	191,225	+10,947	+6.1%	218,681	+27,455	+14.4%			
Γ	2Q (Apr Jun.)	177,307	198,637	+21,330	+12.0%	231,472	+32,834	+16.5%			
Γ	3Q (Jul Sep.)	158,943	176,262	+17,318	+10.9%	216,944	+40,682	+23.1%			
	4Q (Oct Dec.)	174,637	193,745	+19,107	+10.9%	219,437	+25,692	+13.3%			

Quarterly change of consolidated Ordinary profit

(Millions of yen)

	FY 2017		FY 2018			FY 2019	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
1Q (Jan Mar.)	12,131	12,222	+91	+0.8%	15,087	+2,864	+23.4%
2Q (Apr Jun.)	15,255	15,645	+389	+2.6%	19,623	+3,978	+25.4%
3Q (Jul Sep.)	6,667	7,167	+499	+7.5%	12,677	+5,510	+76.9%
4Q (Oct Dec.)	11,404	14,250	+2,845	+24.9%	16,318	+2,068	+14.5%

Consolidated Net sales by segments

onsolidated Net Sales by Segments					_			(1711111	ons or you
	FY 2017	Y 2017 FY 2018			FY 2019				
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
System Integration business	408,718	463,293	61.0%	+54,574	+13.4%	578,698	65.3%	+115,405	+24.9%
Service and Support business	282,064	296,577	39.0%	+14,513	+5.1%	307,837	34.7%	+11,259	+3.8%
Other business	383	-	-	-	-	-		-	-

Non-consolidated Net sales and Gross profit by segments

(Millions of yen)

			FY 2017 FY 2018					FY 2019			
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
Net sales	System Integration	345,573	391,027	57.1%	+45,454	+13.2%	497,038	62.0%	+106,011	+27.1%	
ivel sales	Service and Support	279,120	293,884	42.9%	+14,763	+5.3%	305,161	38.0%	+11,277	+3.8%	
Cross profit	System Integration	69,045	73,408	50.9%	+4,362	+6.3%	91,629	55.4%	+18,221	+24.8%	
Gross profit	Service and Support	67,915	70,853	49.1%	+2,938	+4.3%	73,899	44.6%	+3,045	+4.3%	

Non-consolidated Net sales by 4 segments

(Millions of yen)

		FY 2017	FY 2017 FY 2018					FY 2019			
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
System Integration	SI related products	304,890	346,267	50.6%	+41,377	+13.6%	442,620	55.2%	+96,353	+27.8%	
business	Custom-made software etc.	40,683	44,760	6.5%	+4,077	+10.0%	54,418	6.8%	+9,657	+21.6%	
Service and Support	Supplies	143,593	150,438	22.0%	+6,844	+4.8%	156,331	19.5%	+5,893	+3.9%	
business	Maintenance, etc.	135,527	143,446	20.9%	+7,918	+5.8%	148,830	18.6%	+5,383	+3.8%	

Consolidated Cash flows

(Millions of yen)

	FY	FY	FY
	2017	2018	2019
C/F from operating	36,153	38,646	48,762
C/F from investing	-5,243	-11,096	-7,934
C/F from financing	-11,528	-13,470	-16,221
Cash and cash equivalents at end of period	137,545	151,585	176,198

Consolidated Equity, Interest-bearing debt, ROE and ROA

inoonaatoa =qaity; intoro	ot boaring	, aost, re	e una ix	27.
	FY	FY	FY	(Millions of yen)
	2017	2018	2019	
Equity	212,897	229,726	259,328	
Interest-bearing debt	8,873	8,256	8,807	
Total assets	380,317	406,732	461,812	
Equity ratio	56.0%	56.5%	56.2%	
Interest-bearing debt ratio	2.3%	2.0%	1.9%	
ROE	15.67%	15.18%	17.79%	
ROA	12.37%	12.32%	14.50%	

Non-consolidated Key strategic business

(Millions of yen)

	FY 2017	FY 2018				FY 2019	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
"tanomail"	153,500	159,932	+6,431	+4.2%	166,649	+6,717	+4.2%
SMILE	10,817	11,715	+897	+8.3%	13,241	+1,526	+13.0%
ODS	55,997	55,715	-281	-0.5%	55,798	+82	+0.1%
OSM	67,514	71,662	+4,148	+6.1%	77,535	+5,872	+8.2%
<as number<="" reference:="" td=""><td>of Sales></td><td></td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	of Sales>						(Units)
Copier	43,807	41,046	-2,761	-6.3%	37,930	-3,116	-7.6%
(of which color copier)	41,942	39,825	-2,117	-5.0%	36,648	-3,177	-8.0%
Server	31,232	32,000	+768	+2.5%	32,063	+63	+0.2%
PC	887,640	1,178,899	+291,259	+32.8%	1,789,884	+610,985	+51.8%
Client Total	927,835	1,222,643	+294,808	+31.8%	1,830,498	+607,855	+49.7%

Future Plans

Plans of consolidated Net sales and profits

(Millions of yen)

	FY 2018 (Result)		2019 sult)		2020 an)
	Amount Amount Change to Last year		Change to Last year	Amount	Change to Last year
Net sales	759,871	886,536	+16.7%	864,000	-2.5%
Operating profit	48,058	62,192	+29.4%	63,700	+2.4%
Ordinary profit	49,285	63,706	+29.3%	64,600	+1.4%
Profit*	33,601	43,497	+29.4%	43,530	+0.1%

^{*}Profit attributable to owners of parent

Plans of consolidated Net sales by segments (Millions of yen)

7.7							
		FY 2018		FY 2019		FY 2020	
		(Result)	(Result)		(Plan)		
		Amount	Amount	Change to Last year	Amount	Change to Last year	
	System Integration	463,293	578,698	+24.9%	543,550	-6.1%	
	Service and Support	296,577	307,837	+3.8%	320,450	+4.1%	