April 28, 2021

Outline of business results

Consolidated Net sales and Profits

(Millions of yen)

	1Q 2019		1Q 2	2020		1Q 2021				
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio
Net sales	218,681	224,329	100.0%	+5,647	+2.6%	239,350	100.0%	+15,021	+6.7%	1.10
Gross profit	42,917	46,143	20.6%	+3,226	+7.5%	47,157	19.7%	+1,013	+2.2%	1.09
Operating profit	14,648	16,147	7.2%	+1,498	+10.2%	16,699	7.0%	+552	+3.4%	1.15
Ordinary profit	15,087	16,484	7.3%	+1,397	+9.3%	17,238	7.2%	+753	+4.6%	1.08
Profit*	10,042	10,882	4.9%	+840	+8.4%	11,486	4.8%	+604	+5.6%	1.04

*Profit attributable to owners of parent
Non-consolidated Net sales and Profits

(Millions of yen)

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	1Q 2019		1Q 2	2020			1Q :	2021	
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
Net sales	197,520	202,009	100.0%	+4,489	+2.3%	218,389	100.0%	+16,379	+8.1%
Gross profit	39,219	42,193	20.9%	+2,974	+7.6%	43,068	19.7%	+875	+2.1%
Operating profit	12,793	14,123	7.0%	+1,329	+10.4%	14,559	6.7%	+435	+3.1%
Ordinary profit	14,074	15,606	7.7%	+1,532	+10.9%	15,977	7.3%	+370	+2.4%
Profit	9,764	10,825	5.4%	+1,060	+10.9%	11,055	5.1%	+229	+2.1%

Quarterly change of consolidated Net sales

(Millions of yen)

41	terry change of consolidated Net Sales									
		FY 2019	FY 2020				FY 2021			
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year		
	1Q (Jan Mar.)	218,681	224,329	+5,647	+2.6%	239,350	+15,021	+6.7%		
	2Q (Apr Jun.)	231,472	208,614	-22,858	-9.9%	-		-		
	3Q (Jul Sep.)	216,944	188,274	-28,670	-13.2%	-	-	-		
	4Q (Oct Dec.)	219,437	215,105	-4,331	-2.0%	-	-	-		

Quarterly change of consolidated Ordinary profit

(Millions of yen)

	FY 2019		FY 2020			FY 2021	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
1Q (Jan Mar.)	15,087	16,484	+1,397	+9.3%	17,238	+753	+4.6%
2Q (Apr Jun.)	19,623	14,478	-5,144	-26.2%	-	-	-
3Q (Jul Sep.)	12,677	11,249	-1,428	-11.3%	-	-	-
4Q (Oct Dec.)	16,318	15,338	-980	-6.0%	-	-	-

Consolidated Net sales by segments

(Millions of yen)

	1Q 2019			2019 1Q 2020				1Q 2021			
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
System Integration	business	142,502	144,594	64.5%	+2,092	+1.5%	156,454	65.4%	+11,859	+8.2%	
Service and Suppo	ort business	76.179	79.734	35.5%	+3.555	+4.7%	82.896	34.6%	+3.161	+4.0%	

Non-consolidated Net sales and Gross profit by segments

(Millions of yen)

		1Q 2019	019 1Q 2020					1Q 2021			
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
Net sales	System Integration	122,075	122,915	60.8%	+840	+0.7%	136,232	62.4%	+13,316	+10.8%	
ivet sales	Service and Support	75,445	79,093	39.2%	+3,648	+4.8%	82,156	37.6%	+3,062	+3.9%	
Gross profit	System Integration	21,084	23,161	54.9%	+2,077	+9.9%	23,897	55.5%	+736	+3.2%	
	Service and Support	18,134	19,031	45.1%	+897	+4.9%	19,171	44.5%	+139	+0.7%	

Non-consolidated Net sales by 4 segments

(Millions of yen)

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				1Q :	2020		1Q 2021			
	_	Amount	Amount	Composition	Difference to	Change to	Amount	Composition	Difference to	Change to
		Amount	Amount	Ratio	Last year	Last year	Amount	Ratio	Last year	Last year
System Integration	SI related products	108,663	107,323	53.1%	-1,339	-1.2%	120,662	55.3%	+13,339	+12.4%
business	Custom-made software etc.	13,411	15,592	7.7%	+2,180	+16.3%	15,569	7.1%	-22	-0.1%
Service and Support	Supplies	38,696	40,832	20.2%	+2,136	+5.5%	42,297	19.4%	+1,464	+3.6%
business	Maintenance, etc.	36,748	38,260	18.9%	+1,512	+4.1%	39,858	18.3%	+1,597	+4.2%

Consolidated Cash flows

(Millions of yen)

	1Q	1Q	1Q
	2019	2020	2021
C/F from operating	11,794	15,714	24,498
C/F from investing	-1,569	-2,234	
C/F from financing	-16,228	-20,996	-21,968
Cash and cash equivalents at end of period	145,588	168,681	179,274

Consolidated Equity and Interest-bearing debt

J	ondated Equity and interest-bearing debt								
		2019	2020	2021					
		Mar. 31	Mar. 31	Mar. 31					
	Equity	224,119	246,308	268,362					
	Interest-bearing debt	9,014	9,244	9,198					
	Total assets*	430,084	452,969	487,209					
	Equity ratio*	52.1%	54.4%	55.1%					
	Interest-bearing debt ratio*	2.1%	2.0%	1.9%					

(Millions of yen)

Non-consolidated Key strategic business

(Millions of yen)

-consolidated key strategic business (Millions C									
	1Q 2019	1Q 2020				1Q 2021			
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year		
"tanomail"	41,509	42,947	+1,437	+3.5%	45,129	+2,182	+5.1%		
SMILE	2,706	2,894	+187	+6.9%	2,457	-437	-15.1%		
ODS	14,231	13,670	-560	-3.9%	13,466	-203	-1.5%		
OSM	18,530	20,500	+1,969	+10.6%	24,245	+3,744	+18.3%		
<as number<="" reference:="" td=""><td>of Sales></td><td></td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	of Sales>						(Units)		
Copier	10,507	9,486	-1,021	-9.7%	9,836	+350	+3.7%		
(of which color copier)	10,203	9,259	-944	-9.3%	9,572	+313	+3.4%		
Server	8,254	7,155	-1,099	-13.3%	6,503	-652	-9.1%		
PC	458,136	374,780	-83,356	-18.2%	692,078	+317,298	+84.7%		
Client Total	469.499	385.596	-83.903	-17.9%	813.193	+427,597	+110.9%		

Future Plans

Plans of consolidated Net sales and profits (Millions of yen)

	1Q 2021 (Result)		FY 2021 (Plan)
Net sales	239,350	449,950	865,000
Operating profit	16,699	32,000	58,100
Ordinary profit	17,238	32,500	59,000
Profit*	11,486	21,680	39,550

^{*}Profit attributable to owners of parent

Plans of consolidated Net sales by segments (Millions of yen)

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	FY 2019	FY 2	2020	FY 2	2021
	(Result)	(Result)		(Plan)	
	Amount	Amount	Change to Last year	Amount	Change to Last year
System Integration	578,698	526,613	-9.0%	540,600	+2.7%
Service and Support	307,837	309,710	+0.6%	324,400	+4.7%