August 2, 2021

Outline of business results

Consolidated Net sales and Profits

(Millions of yen)

	2019 Jan Jun.		2020 Ja	n Jun.		2021 Jan Jun.							
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan (Note)	Ratio to Plan(Note)	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio	
Net sales	450,154	432,943	100.0%	-17,210	-3.8%	466,625	100.0%	449,950	103.7%	+33,681	+7.8%	1.10	
Gross profit	90,882	88,648	20.5%	-2,234	-2.5%	94,279	20.2%	-		+5,630	+6.4%	1.09	
Operating profit	33,880	30,310	7.0%	-3,569	-10.5%	33,246	7.1%	32,000	103.9%	+2,935	+9.7%	1.13	
Ordinary profit	34,710	30,963	7.2%	-3,747	-10.8%	34,245	7.3%	32,500	105.4%	+3,282	+10.6%	1.10	
Profit*	23,522	20,789	4.8%	-2,732	-11.6%	23,657	5.1%	21,680	109.1%	+2,867	+13.8%	1.07	

*Profit attributable to owners of parent
Non-consolidated Net sales and Profits

(Note)Plan announced on February 1, 2021 at the beginning of the term.

consolidated Net sales a	nd Profits	3					, ,			(Mill	ions of yen)		
	2019 Jan Jun.	2020 Jan Jun. 2021 Jan J							n Jun.	un.			
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan (Note)	Ratio to Plan(Note)	Difference to Last year	Change to Last year		
Net sales	407,372	385,699	100.0%	-21,672	-5.3%	423,770	100.0%	403,200	105.1%	+38,070	+9.9%		
Gross profit	83,610	81,183	21.0%	-2,426	-2.9%	86,669	20.5%	-	-	+5,485	+6.8%		
Operating profit	30,412	26,791	6.9%	-3,620	-11.9%	29,544	7.0%	28,300	104.4%	+2,752	+10.3%		
Ordinary profit	31,949	28,528	7.4%	-3,421	-10.7%	31,236	7.4%	29,920	104.4%	+2,707	+9.5%		
Profit	22,141	19,784	5.1%	-2,357	-10.6%	22,090	5.2%	20,680	106.8%	+2,306	+11.7%		

(Note)Plan announced on February 1, 2021 at the beginning of the term.

Quarterly change of consolidated Net sales

	only change of consolid		(1011)	mons or yen,				
		FY 2019		FY 2020			FY 2021	
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
Г	1Q (Jan Mar.)	218,681	224,329	+5,647	+2.6%	239,350	+15,021	+6.7%
Г	2Q (Apr Jun.)	231,472	208,614	-22,858	-9.9%	227,274	+18,660	+8.9%
	3Q (Jul Sep.)	216,944	188,274	-28,670	-13.2%	•	-	-
	4Q (Oct Dec.)	219,437	215,105	-4,331	-2.0%	-	-	-

Quarterly change of consolidated Ordinary profit

(Millions of yen)

	FY 2019		FY 2020		FY 2021			
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year	
1Q (Jan Mar.)	15,087	16,484	+1,397	+9.3%	17,238	+753	+4.6%	
2Q (Apr Jun.)	19,623	14,478	-5,144	-26.2%	17,007	+2,528	+17.5%	
3Q (Jul Sep.)	12,677	11,249	-1,428	-11.3%	-			
4Q (Oct Dec.)	16,318	15,338	-980	-6.0%	-	-	-	

Consolidated Net sales by segments

(Millions of yen)

	2019 Jan Jun.	n. 2020 Jan Jun. 2021 Jan Jun.							
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
System Integration business	297,956	281,755	65.1%	-16,200	-5.4%	302,246	64.8%	+20,490	+7.3%
Service and Support business	152,198	151,187	34.9%	-1,010	-0.7%	164,379	35.2%	+13,191	+8.7%

Non-consolidated Net sales and Gross profit by segments

(Millions of yen)

-consolidated Net Sale	is and Gross pront by	Segment	•						(141111	ions or you	
	2019 Jan Jun.	- 1 2020 Jan - Jun					2021 Jan Jun.				
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
Net sales	System Integration	256,506	235,717	61.1%	-20,788	-8.1%	260,759	61.5%	+25,042	+10.6%	
INCL Sales	Service and Support	150,865	149,981	38.9%	-884	-0.6%	163,010	38.5%	+13,028	+8.7%	
Gross profit	System Integration	46,598	44,797	55.2%	-1,801	-3.9%	48,011	55.4%	+3,214	+7.2%	
Gloss profit	Service and Support	37.011	36.386	44.8%	-625	-1.7%	38.657	44.6%	+2.270	+6.2%	

Non-consolidated Net sales by 4 segments

(Millions of yen)

		2019 Jan Jun.	_{n.} 2020 Jan Jun.				2021 Jan Jun.				
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year	
System Integration	SI related products	229,274	208,872	54.2%	-20,401	-8.9%	232,361	54.8%	+23,489	+11.2%	
business	Custom-made software etc.	27,231	26,845	7.0%	-386	-1.4%	28,398	6.7%	+1,552	+5.8%	
Service and Support	Supplies	77,291	75,373	19.5%	-1,917	-2.5%	82,491	19.5%	+7,118	+9.4%	
business	Maintenance, etc.	73,574	74,608	19.3%	+1,033	+1.4%	80,518	19.0%	+5,910	+7.9%	

Consolidated Cash flows

(Millions of yen)

	2019	2020	2021
	Jan Jun.	Jan Jun.	Jan Jun.
C/F from operating	35,233	40,362	58,938
C/F from investing	-3,429	-4,319	-5,064
C/F from financing	-16,217	-20,481	-21,952
Cash and cash			
equivalents at end of	167,178	191,758	210,912
period			

Consolidated Equity and Interest-bearing debt

	2019	2020	2021
	Jun. 30	Jun. 30	Jun. 30
Equity	239,123	258,111	280,215
Interest-bearing debt	9,031	9,120	8,963
Total assets	455,615	462,027	499,159
Equity ratio	52.5%	55.9%	56.1%
Interest-bearing debt ratio	2.0%	2.0%	1.8%

(Millions of yen)

Non-consolidated Key strategic business

(Millions of yen)

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	2019 Jan Jun.	202	20 Jan J	un.	202	21 Jan J	an Jun.				
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year				
"tanomail"	82,726	79,617	-3,108	-3.8%	88,191	+8,574	+10.8%				
SMILE	7,141	5,849	-1,292	-18.1%	6,161	+312	+5.3%				
ODS	31,325	27,460	-3,865	-12.3%	29,348	+1,888	+6.9%				
OSM	39,025	40,382	+1,357	+3.5%	49,112	+8,729	+21.6%				
<as number<="" reference:="" td=""><td>of Sales></td><td></td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	of Sales>						(Units)				
Copier	22,128	19,000	-3,128	-14.1%	21,533	+2,533	+13.3%				
(of which color copier)	21,458	18,475	-2,983	-13.9%	21,078	+2,603	+14.1%				
Server	16,734	13,531	-3,203	-19.1%	13,083	-448	-3.3%				
PC	871,683	644,871	-226,812	-26.0%	907,975	+263,104	+40.8%				
Client Total	894,730	668,661	-226,069	-25.3%	1,046,028	+377,367	+56.4%				

Future Plans

Plans of consolidated Net sales and profits

(Millions of yen)

	FY 2019 (Result)	FY 2020 (Result)		FY 2 (Pla	-
	Amount	Amount	Change to Last year	Amount	Change to Last year
Net sales	886,536	836,323	-5.7%	881,000	+5.3%
Operating profit	62,192	56,309	-9.5%	59,300	+5.3%
Ordinary profit	63,706	57,550	-9.7%	60,700	+5.5%
Profit*	43,497	39,309	-9.6%	41,500	+5.6%

*Profit attributable to owners of parent

According to plan revised on August 2, 2021

Plans of consolidated Net sales by segments
FY 2019
F (Millions of yen) FY 2020 (Result) (Result) (Plan) Change to Last year Change to Amount Amount Amount Last year -9.0% 578,698 526,613 307,837 309,710 System Integration Service and Support 552,000 +4.8% 329,000 +6.2% +0.6%

According to plan revised on August 2, 2021