## **Outline of business results**

**Consolidated Net sales and Profits** 

(Millions of yen)

	FY 2022		FY 2023				FY 2024						
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan (Note)	Ratio to Plan(Note)	Difference to Last year	Change to Last year	Consolidated to non-consolidated ratio	
Net sales	861,022	977,370	100.0%	+116,347	+13.5%	1,107,668	100.0%	1,055,000	105.0%	+130,297	+13.3%	1.12	
Gross profit	184,169	203,978	20.9%	+19,809	+10.8%	224,471	20.3%	-	-	+20,492	+10.0%	1.09	
Operating profit	54,768	62,959	6.4%	+8,190	+15.0%	74,360	6.7%	69,500	107.0%	+11,401	+18.1%	1.12	
Ordinary profit	56,639	64,517	6.6%	+7,878	+13.9%	75,931	6.9%	70,500	107.7%	+11,413	+17.7%	1.11	
Profit*	40,022	47,448	4.9%	+7,426	+18.6%	53,481	4.8%	48,700	109.8%	+6,033	+12.7%	1.09	

\*Profit attributable to owners of parent
Non-consolidated Net sales and Profits

(Note)According to plan revised on August 1, 2024

Millions of ven)

(Million											
	FY 2022		FY 2	023				FY 20	24		
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Plan (Note)	Ratio to Plan(Note)	Difference to Last year	Change to Last year
Net sales	767,649	869,573	100.0%	+101,923	+13.3%	985,134	100.0%	943,000	104.5%	+115,561	+13.3%
Gross profit	169,501	187,044	21.5%	+17,543	+10.4%	206,688	21.0%	-	-	+19,643	+10.5%
Operating profit	48,299	55,323	6.4%	+7,024	+14.5%	66,497	6.8%	61,800	107.6%	+11,173	+20.2%
Ordinary profit	50,692	57,253	6.6%	+6,561	+12.9%	68,304	6.9%	63,700	107.2%	+11,050	+19.3%
Profit	36,631	43,150	5.0%	+6,519	+17.8%	48,993	5.0%	45,110	108.6%	+5,843	+13.5%

(Note)According to plan revised on August 1, 2024

Quarterly change of consolidated Net sales

(Millions of yen)

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		FY 2022		FY 2023			FY 2024	
		Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
	1Q (Jan Mar.)	210,069	242,609	+32,540	+15.5%	266,664	+24,054	+9.9%
	2Q (Apr Jun.)	235,267	278,447	+43,179	+18.4%	303,058	+24,610	+8.8%
	3Q (Jul Sep.)	196,862	219,001	+22,138	+11.2%	252,540	+33,539	+15.3%
	4Q (Oct Dec.)	218,823	237,312	+18,488	+8.4%	285,405	+48,092	+20.3%

Quarterly change of consolidated Ordinary profit

(Millions of yen)

	FY 2022		FY 2023			FY 2024	
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year
1Q (Jan Mar.)	14,338	17,431	+3,092	+21.6%	17,641	+210	+1.2%
2Q (Apr Jun.)	17,408	20,192	+2,784	+16.0%	22,210	+2,018	+10.0%
3Q (Jul Sep.)	9,795	11,222	+1,427	+14.6%	14,163	+2,941	+26.2%
4Q (Oct Dec.)	15,096	15,671	+574	+3.8%	21,915	+6,244	+39.8%

Consolidated Net sales by segments

(Millions of yen)

	FY 2022		FY 2	2023		FY 2	024		
	Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
System Integration business	541,671	630,185	64.5%	+88,513	+16.3%	731,712	66.1%	+101,527	+16.1%
Service and Support business	319,350	347,185	35.5%	+27,834	+8.7%	375,955	33.9%	+28,770	+8.3%

Non-consolidated Net sales and Gross profit by segments

(Millions of yen)

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	FY 2022		FY 2	2023			FY 2	024				
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year		
Net sales	System Integration	451,649	525,875	60.5%	+74,226	+16.4%	613,251	62.3%	+87,376	+16.6%		
Net Sales	Service and Support	316,000	343,698	39.5%	+27,697	+8.8%	371,883	37.7%	+28,184	+8.2%		
Gross profit	System Integration	88,628	99,350	53.1%	+10,721	+12.1%	110,810	53.6%	+11,460	+11.5%		
Gioss piolit	Service and Support	80.872	87.694	46.9%	+6.822	+8.4%	95.877	46.4%	+8.183	+9.3%		

Non-consolidated Net sales by 4 segments

(Millions of yen)

		FY 2022	2022 FY 2023				FY 2024			
		Amount	Amount	Composition Ratio	Difference to Last year	Change to Last year	Amount	Composition Ratio	Difference to Last year	Change to Last year
System Integration	SI related products	401,001	467,764	53.8%	+66,763	+16.6%	552,819	56.1%	+85,054	+18.2%
business	Custom-made software etc.	50,648	58,110	6.7%	+7,462	+14.7%	60,431	6.1%	+2,321	+4.0%
Service and Support	Supplies	171,307	185,502	21.3%	+14,194	+8.3%	196,286	19.9%	+10,783	+5.8%
business	Maintenance, etc.	144,692	158,195	18.2%	+13,502	+9.3%	175,597	17.8%	+17,401	+11.0%

Consolidated 0	Cash flows
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(Millions of yen)

	FY	FY	FY
	2022	2023	2024
C/F from operating	29,196	71,649	37,711
C/F from investing	-8,355	-21,473	-11,949
C/F from financing	-23,307	-23,839	-25,891
Cash and cash equivalents at end of period	203,274	229,615	229,488

Consolidated Equity, Interest-bearing debt, ROE and ROA

solidated Equity, interest-bearing debt, ROE and ROA										
	FY	FY	FY							
	2022	2023	2024							
Equity	319,388	343,112	370,799							
Interest-bearing debt	8,441	8,188	7,528							
Total assets	523,016	561,805	673,903							
Equity ratio	61.1%	61.1%	55.0%							
Interest-bearing debt ratio	1.6%	1.5%	1.1%							
ROE	12.95%	14.32%	14.98%							
ROA	11.02%	11.83%	12.25%							

(Millions of yen)

Non-consolidated Key strategic business

(Millions of ven)

consolidated Key strategic business (Millions of year											
	FY 2022	FY 2023 FY 2024									
	Amount	Amount	Difference to Last year	Change to Last year	Amount	Difference to Last year	Change to Last year				
"tanomail"	183,172	198,134	+14,962	+8.2%	209,686	+11,552	+5.8%				
SMILE	13,078	15,952	+2,873	+22.0%	16,029	+77	+0.5%				
ODS	56,260	56,896	+635	+1.1%	57,560	+664	+1.2%				
OSM	87,070	108,025	+20,955	+24.1%	127,331	+19,305	+17.9%				
<as numbe<="" reference:="" td=""><td>r of Sales&gt;</td><td>,</td><td></td><td></td><td></td><td></td><td>(Units)</td></as>	r of Sales>	,					(Units)				
Copier	36,697	36,356	-341	-0.9%	35,847	-509	-1.4%				
(of which color copier)	36,035	35,543	-492	-1.4%	35,119	-424	-1.2%				
Server	21,726	21,537	-189	-0.9%	18,637	-2,900	-13.5%				
PC	1,068,321	1,161,417	+93,096	+8.7%	1,424,555	+263,138	+22.7%				
Client Total	1,150,133	1,213,089	+62,956	+5.5%	1,480,883	+267,794	+22.1%				

## **Future Plans**

Plans of consolidated Net sales and profits

(Millions of yen)

	FY 2023 (Result)		2024 sult)	FY 2 (Pla	
	Amount	Amount	Change to Last year	Amount	Change to Last year
Net sales	977,370	1,107,668	+13.3%	1,213,000	+9.5%
Operating profit	62,959	74,360	+18.1%	82,300	+10.7%
Ordinary profit	64,517	75,931	+17.7%	82,200	+8.3%
Profit*	47,448	53,481	+12.7%	55,000	+2.8%

<sup>\*</sup>Profit attributable to owners of parent

Plans of consolidated Net sales by segments

(Millions of yen)

	FY 2023	FY 2024		FY 2025	
	(Result)	(Result)		(Plan)	
	Amount	Amount	Change to Last year	Amount	Change to Last year*
System Integration	630,185	731,712	+16.1%	807,900	+11.0%
Service and Support	347,185	375,955	+8.3%	405,100	+6.6%

<sup>\*</sup>From fiscal 2025, we have revised some of the business results management classifications for consolidated subsidiaries and changed the classification method for business segments.

Percentage increases and decreases have been calculated retroactively to reflect these changes (the impact is minor).