

# Consolidated Financial Highlights

OTSUKA CORPORATION and Consolidated Subsidiaries Years ended December 31, 2007, 2008 and 2009			Millions of yen	Thousands of U.S. dollars	%
	2007	2008	2009	2009	Change
Net sales	¥469,481	¥467,154	<b>¥429,927</b>	<b>\$4,669,566</b>	-8.0
System Integration business	279,753	266,476	<b>226,688</b>	<b>2,462,130</b>	-14.9
Service and Support business	187,358	198,761	<b>200,938</b>	<b>2,182,449</b>	+1.1
Other business	2,370	1,916	<b>2,300</b>	<b>24,987</b>	+20.1
Operating income	30,051	27,089	<b>16,094</b>	<b>174,801</b>	-40.6
Ordinary income	30,520	27,628	<b>16,427</b>	<b>178,418</b>	-40.5
Income before income taxes and minority interests	33,597	25,934	<b>16,237</b>	<b>176,359</b>	-37.4
Net income	18,856	14,371	<b>8,782</b>	<b>95,390</b>	-38.9
Total assets	200,383	196,946	<b>198,076</b>	<b>2,151,371</b>	+0.6
Interest-bearing debt	10,051	9,630	<b>8,684</b>	<b>94,325</b>	-9.8
Equity	87,259	96,876	<b>101,740</b>	<b>1,105,029</b>	+5.0
Net income per share (EPS) (Yen and U.S. dollars)	596.69	454.76	<b>277.92</b>	<b>3.02</b>	-38.9
Dividends per share of common stock (Yen and U.S. dollars)	130.00	130.00	<b>130.00</b>	<b>1.41</b>	—
Cash flows from operating activities per share (Yen and U.S. dollars)	527.02	422.35	<b>505.74</b>	<b>5.49</b>	+19.7
Operating income to Net sales ratio (%)	6.40	5.80	<b>3.74</b>	—	
Net income to Net sales ratio (%)	4.02	3.08	<b>2.04</b>	—	
Interest-bearing debt ratio (%)	5.02	4.89	<b>4.38</b>	—	
Equity ratio (%)	43.55	49.19	<b>51.36</b>	—	
Return on equity (ROE) (%)	23.55	15.61	<b>8.84</b>	—	

Notes:

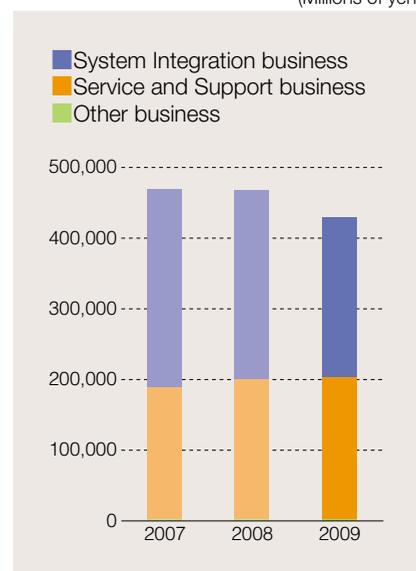
Equity = Total net assets - Share subscription rights - Minority interests

Figures for ROE are calculated using average equity.

U.S. dollar amounts are computed using the December 31, 2009 exchange rate of ¥92.07 = US\$1.

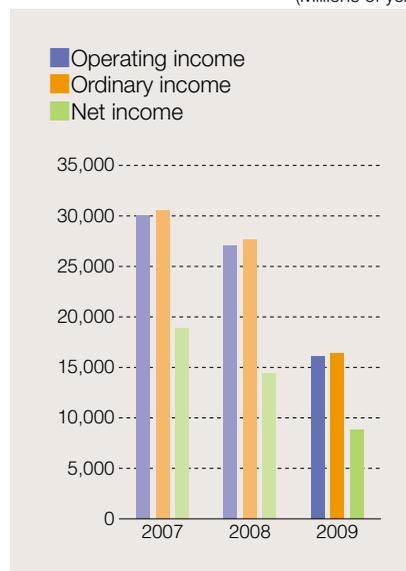
## Net sales

(Millions of yen)



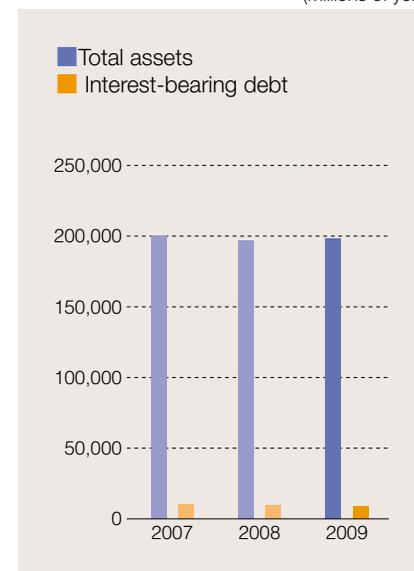
## Operating income, Ordinary income, Net income

(Millions of yen)



## Total assets, Interest-bearing debt

(Millions of yen)



Note:

Sums of less than a million yen are rounded down.