

Consolidated Financial Highlights

OTSUKA CORPORATION and Consolidated Subsidiaries Years ended December 31, 2008, 2009 and 2010			Millions of yen	Thousands of U.S. dollars	%
	2008	2009	2010	2010	Change
Net sales	¥467,154	¥429,927	¥463,493	\$5,691,223	+7.8
System Integration business	266,476	226,688	253,541	3,113,228	+11.8
Service and Support business	198,761	200,938	208,008	2,554,137	+3.5
Other business	1,916	2,300	1,942	23,857	-15.5
Operating income	27,089	16,094	19,013	233,469	+18.1
Ordinary income	27,628	16,427	19,508	239,543	+18.8
Income before income taxes and minority interests	25,934	16,237	18,687	229,457	+15.1
Net income	14,371	8,782	10,631	130,543	+21.1
Total assets	196,946	198,076	213,401	2,620,352	+7.7
Interest-bearing debt	9,630	8,684	7,802	95,805	-10.2
Equity	96,876	101,740	108,255	1,329,269	+6.4
Net income per share (EPS) (Yen and U.S. dollars)	454.76	277.92	336.42	4.13	+21.0
Dividends per share of common stock (Yen and U.S. dollars)	130.00	130.00	135.00	1.66	+3.8
Cash flows from operating activities per share (Yen and U.S. dollars)	422.35	505.74	564.91	6.94	+11.7
Operating income to Net sales ratio (%)	5.80	3.74	4.10	—	
Net income to Net sales ratio (%)	3.08	2.04	2.29	—	
Interest-bearing debt ratio (%)	4.89	4.38	3.66	—	
Equity ratio (%)	49.19	51.36	50.73	—	
Return on equity (ROE) (%)	15.61	8.84	10.13	—	

Notes:

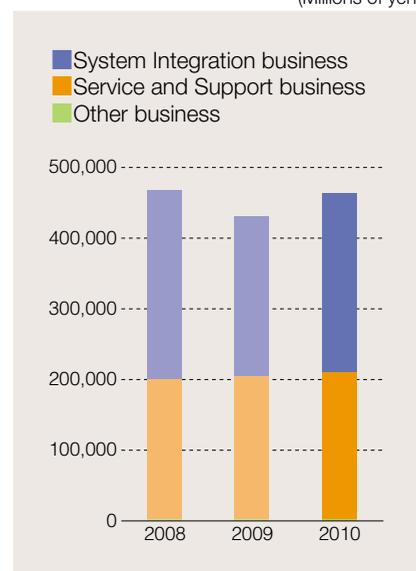
Equity = Total net assets - Share subscription rights - Minority interests

Figures for ROE are calculated using average equity.

U.S. dollar amounts are computed using the December 31, 2010 exchange rate of ¥81.44 = US\$1.

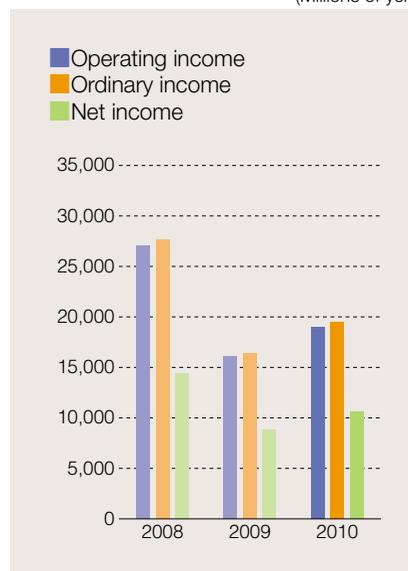
Net sales

(Millions of yen)



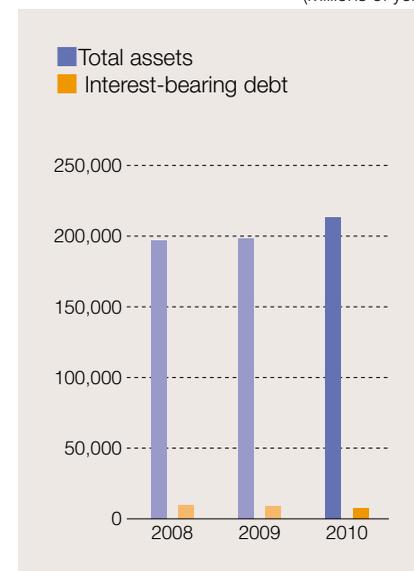
Operating income, Ordinary income, Net income

(Millions of yen)



Total assets, Interest-bearing debt

(Millions of yen)



Note:

Sums of less than a million yen are rounded down.