

Consolidated Financial Highlights

OTSUKA CORPORATION and Consolidated Subsidiaries Years ended December 31, 2013, 2014 and 2015			Millions of yen	Thousands of U.S. dollars	%
	2013	2014	2015	2015	Change
Net sales	¥564,595	¥605,766	¥609,045	\$5,052,644	+0.5
System Integration business	332,067	362,068	353,170	2,929,899	-2.5
Service and Support business	231,868	243,316	255,490	2,119,545	+5.0
Other business	658	381	385	3,199	+1.1
Operating income	33,901	37,097	37,311	309,540	+0.6
Ordinary income	33,505	38,144	38,240	317,240	+0.3
Income before income taxes and minority interests	33,049	37,910	38,316	317,874	+1.1
Net income	20,271	23,455	23,705	196,664	+1.1
Total assets	279,589	305,513	324,755	2,694,169	+6.3
Interest-bearing debt	9,070	9,584	9,344	77,518	-2.5
Equity	144,150	163,277	173,229	1,437,110	+6.1
Net income per share (EPS) (Yen and U.S. dollars)	213.83	247.41	250.06	2.07	+1.1
Dividends per share of common stock (Yen and U.S. dollars)	78.33	90.00	100.00	0.83	+11.1
Cash flows from operating activities per share (Yen and U.S. dollars)	198.10	360.02	291.37	2.42	-19.1
Operating income to Net sales ratio (%)	6.00	6.12	6.13	—	
Net income to Net sales ratio (%)	3.59	3.87	3.89	—	
Interest-bearing debt ratio (%)	3.24	3.14	2.88	—	
Equity ratio (%)	51.56	53.44	53.34	—	
Return on equity (ROE) (%)	14.87	15.26	14.09	—	

Notes:

Equity = Total net assets - Share subscription rights - Minority interests

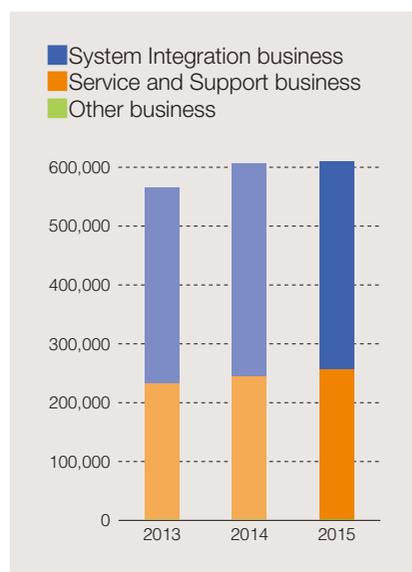
Figures for ROE are calculated using average equity.

U.S. dollar amounts are computed using the December 31, 2015 exchange rate of ¥120.54 = US\$1.

The Company conducted a 3-for-1 stock split for shares of common stock of the Company with July 1, 2014 as the effective date. Accordingly, the amount of Per Share Data is calculated based on the assumption that the share split was conducted at the beginning of the fiscal year 2013.

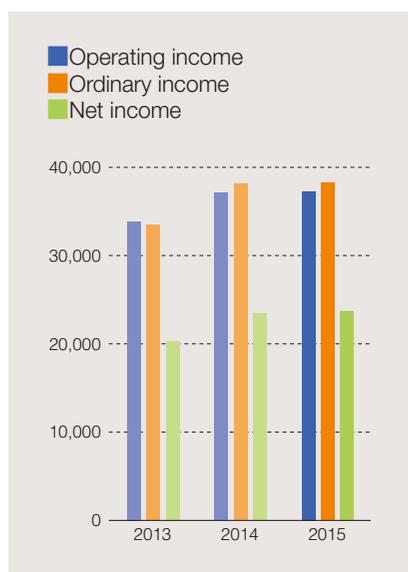
Net sales

(Millions of yen)



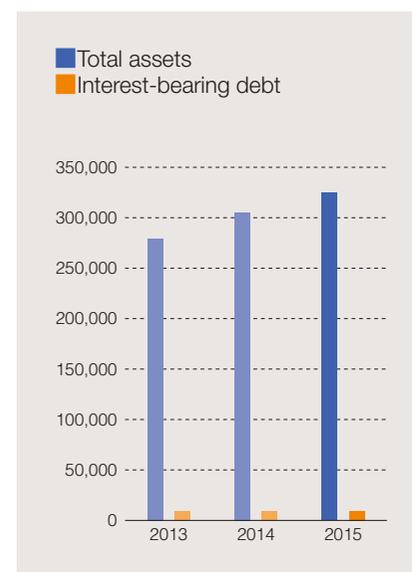
Operating income, Ordinary income, Net income

(Millions of yen)



Total assets, Interest-bearing debt

(Millions of yen)



Note:

Sums of less than a million yen are rounded down.